C0. Introduction

C0.1

(C0.1) Give a general description and introduction to your organization.

Our nearly 4,000 employees worldwide are committed to ensuring everyone in the world with cancer has access to – and benefits from – more precise, personalized radiotherapy treatments. We are driven by generating value for our customers and ultimately help clinics and hospitals to improve and save the lives of more patients. Our commitment is built on a combination of curiosity, innovation and proximity to our customers. We are proud that we are the leading innovator in precision radiation medicine. Elekta’s corporate culture is based on openness, corporate responsibility and the company’s values. Our values act as motivation and inspiration for our employees, managers and for the organization as a whole. Headquartered in Stockholm, Sweden, Elekta is listed on NASDAQ Stockholm Exchange.

C0.2

(C0.2) State the start and end date of the year for which you are reporting data.

<table>
<thead>
<tr>
<th>Start date</th>
<th>End date</th>
<th>Indicate if you are providing emissions data for past reporting years</th>
<th>Select the number of past reporting years you will be providing emissions data for</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1 May 1 2018 April 30 2019</td>
<td>No</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
</tr>
</tbody>
</table>

C0.3
(C0.3) Select the countries/regions for which you will be supplying data.

- Algeria
- Australia
- Austria
- Belgium
- Brazil
- Canada
- China
- China, Hong Kong Special Administrative Region
- Czechia
- France
- Germany
- Greece
- India
- Italy
- Japan
- Mexico
- Netherlands
- New Zealand
- Poland
- Portugal
- Republic of Korea
- Singapore
- Spain
- Sweden
- Switzerland
- Turkey
- United Kingdom of Great Britain and Northern Ireland
- United States of America

(C0.4) Select the currency used for all financial information disclosed throughout your response.

- EUR

(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your consolidation approach to your Scope 1 and Scope 2 greenhouse gas inventory.

- Operational control

C1. Governance

C1.1

(C1.1) Is there board-level oversight of climate-related issues within your organization?

- Yes

C1.1a
(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Position of individual(s)</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chief Executive Officer (CEO)</td>
<td>The CEO has overall responsibility for the company’s business and is directly communicating with the Senior Vice President Chief Compliance and Integrity Officer (which can be compared with the role of a CSO - also member of the Executive Management), and Corporate Responsibility Manager, over questions including climate-related issues. CEO is also member of the Corporate Responsibility Steering Committee (see below).</td>
</tr>
<tr>
<td>Board-level committee</td>
<td>We have a cross-functional steering committee for Corporate Responsibility and Sustainability, meeting four times annually. It is comprised of the CEO, the Chairman of the Board as well as five members of the Executive Management (including functions such as head of Compliance and Integrity; head of HR; head of procurement; head of Communications; head of Finance). This Group sets the strategy (targets and measuring results) for our Corporate Responsibility and Sustainability agenda, including environmental and climate-related issues. The Steering Group enables us to streamline the process of implementing relevant actions and targets throughout the different functions, business units and business lines in our organisation.</td>
</tr>
</tbody>
</table>

Please select

(C1.1b) Provide further details on the board’s oversight of climate-related issues.

<table>
<thead>
<tr>
<th>Frequency with which climate-related issues are a scheduled agenda item</th>
<th>Governance mechanisms into which climate-related issues are integrated</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scheduled – some meetings</td>
<td>Reviewing and guiding strategy</td>
<td>Sustainability is high on the board's agenda. Aside from having our Corporate Responsibility Steering Committee (described above), the entire board receives reports on sustainability progress (incl. climate-related issues) at least once a year but also in case any important matters arise. The Elekta Corporate Responsibility Program is managed by the Senior Vice President Chief Compliance and Integrity Officer (since 2018 member of the Executive Management team) together with the Corporate Responsibility Manager. Elekta also maintains a Quality &amp; Regulatory Affairs department, including an Environmental Manager, which can highlight any environmental issues that arise. It may be noted that it has been identified, that our most prominent risks on the environmental side are not GHG emissions, but suppliers whose manufacturing processes may result in waste and hazardous chemical disposal.</td>
</tr>
<tr>
<td>Reviewing and guiding major plans of action</td>
<td>Reviewing and guiding risk management policies</td>
<td></td>
</tr>
<tr>
<td>Reviewing implementation and performance of objectives</td>
<td>Monitoring and overseeing progress against goals and targets for addressing climate-related issues</td>
<td></td>
</tr>
<tr>
<td>Overseeing major capital expenditures, acquisitions and divestitures</td>
<td>Monitoring and overseeing progress against goals and targets for addressing climate-related issues</td>
<td></td>
</tr>
</tbody>
</table>
(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Name of the position(s) and/or committee(s)</th>
<th>Responsibility</th>
<th>Frequency of reporting to the board on climate-related issues</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corporate responsibility committee</td>
<td>Both assessing and managing climate-related risks and opportunities. Global Sustainability Manager has operational responsibility for climate-related issues, reporting to VP Chief Compliance &amp; Integrity Officer in Group Management.</td>
<td>Annually</td>
</tr>
<tr>
<td>Chief Sustainability Officer (CSO)</td>
<td>Both assessing and managing climate-related risks and opportunities</td>
<td>Annually</td>
</tr>
<tr>
<td>Please select</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

C1.2a

(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).

The Corporate Responsibility Steering Committee (described further above) is cross-functional and is comprised of the CEO; the Chairman of the Board as well as five members of the Executive Management (including functions such as head of Compliance and Integrity; head of HR; head of procurement; head of Communications; head of Finance).

Our Senior Vice President Chief Compliance and Integrity Officer, since 2018 member of the Executive Management team, heading the Compliance and Integrity department and highest responsible for managing the Corporate Responsibility Program (including environmental- and climate-related targets and action plans). Reports directly to the Board and CEO regularly, but at least quarterly.

Our Corporate Responsibility Manager (is our Chief Sustainability Officer) reports to SVP Chief Compliance and Integrity Officer and is second responsible for managing, developing and implementing our Corporate Responsibility Program into each function, business unit and business line of the organisation. In implementing the program on climate related issues, the Corporate Responsibility Manager works closely with the procurement and quality & assurance functions. The Corporate Responsibility Manager coordinates the CR Steering Committee.

C1.3

(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?

Yes

C1.3a

(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).

**Who is entitled to benefit from these incentives?**
Chief Procurement Officer (CPO)

**Types of incentives**
Recognition (non-monetary)

**Activity incentivized**
Supply chain engagement

**Comment**
C2. Risks and opportunities

C2.1

(C2.1) Describe what your organization considers to be short-, medium- and long-term horizons.

<table>
<thead>
<tr>
<th></th>
<th>From (years)</th>
<th>To (years)</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Short-term</td>
<td>1</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>Medium-term</td>
<td>3</td>
<td>10</td>
<td></td>
</tr>
<tr>
<td>Long-term</td>
<td>10</td>
<td>50</td>
<td></td>
</tr>
</tbody>
</table>

C2.2

(C2.2) Select the option that best describes how your organization’s processes for identifying, assessing, and managing climate-related issues are integrated into your overall risk management.

A specific climate change risk identification, assessment, and management process

C2.2a

(C2.2a) Select the options that best describe your organization’s frequency and time horizon for identifying and assessing climate-related risks.

<table>
<thead>
<tr>
<th></th>
<th>Frequency of monitoring</th>
<th>How far into the future are risks considered?</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1</td>
<td>Six-monthly or more frequently</td>
<td>&gt;6 years</td>
<td></td>
</tr>
</tbody>
</table>

C2.2b
Elekta works systematically with assessing business risks and opportunities in the Risk Management Framework. Risks and opportunities are identified and analyzed from strategic, operational, legal and regulatory compliance, environmental, financial, reputation etc. aspects. Environmental and climate-related risks/opportunities are included in this framework. Risks and opportunities are evaluated from an impact (on environment in this case) and probability perspective, as well as from upcoming regulatory requirements, return on investment, market potential and Elekta's influence over the risk/opportunity. Risks and opportunities are identified on both global and local level. Consolidation is done on global level for major risks and opportunities for the whole company.

On local level, Elekta has implemented ISO14001 at all major sites, and as part of the yearly review when targets are set, an evaluation of risks and opportunities is done. There is a regular Management Review meeting at each site and on Executive Management level. The Management Review meeting follows up on activities but also highlights e.g. changing circumstances, such as legal and other requirements related to environmental aspects. In order to see all opportunities, both managers and employees are involved in the innovation and improvement process. Such activities are organized, captured and driven locally.
(C2.2c) Which of the following risk types are considered in your organization’s climate-related risk assessments?

<table>
<thead>
<tr>
<th>Risk Type</th>
<th>Relevance &amp; Inclusion</th>
<th>Please Explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current regulation</td>
<td>Relevant, always included</td>
<td>Current regulation is always included in the analysis of our risk situation, and we therefore have a process to make sure we comply with all applicable environmental legislation and regulation and continuously follows up on any amendment or additions in the legislation or compliance measures in the markets where we operate. Inadequate monitoring of current legislation including on climate-related issues could lead to non-compliance, which in turn could lead to high fines, loss of certificate, exclusion from market or loss of market-share etc.</td>
</tr>
<tr>
<td>Emerging regulation</td>
<td>Relevant, always included</td>
<td>Just as we must consider current regulation when assessing our risk situation, we must also consider emerging regulation, such as the evolving scope of the EU Reach-directive, which will directly affect our operations. If we don’t participate in external networks and industry associations we are not prepared for emerging climate-related regulation. Elekta is engaged in trade associations such as COCIR and government public consultations. COCIR members play a driving role in developing the future of healthcare in Europe, to communicate with policymakers on economic, regulatory and technical issues related to health care.</td>
</tr>
<tr>
<td>Technology</td>
<td>Relevant, sometimes included</td>
<td>This is part of Elekta’s risk process. As an example, it is included in the R&amp;D budget to develop more energy efficient products, e.g. the linear accelerator. We continue to develop our product portfolio and technology. This is a business opportunity for Elekta.</td>
</tr>
<tr>
<td>Legal</td>
<td>Relevant, always included</td>
<td>Legal risks are included in our risk situation analysis and risk process. Inadequate monitoring of current legislation including on climate-related issues could lead to non-compliance, which in turn could lead to high fines, loss of certificate, exclusion from market or loss of market-share etc.</td>
</tr>
<tr>
<td>Market</td>
<td>Relevant, always included</td>
<td>This is part of Elekta’s risk process, and we see it as a business opportunity for Elekta. For example, our customers are increasingly interested in the energy use of our products and we have designed solutions to improve the energy efficiency.</td>
</tr>
<tr>
<td>Reputation</td>
<td>Relevant, sometimes included</td>
<td>This is part of Elekta’s risk process and analysis situation. If external communication around our climate work and initiatives are insufficient, conception amongst external stakeholder may be affected.</td>
</tr>
<tr>
<td>Acute physical</td>
<td>Not relevant, explanation provided</td>
<td>We do not own any assets, nor do we operate in an industry with a lot of infrastructure, that are in any riskzones for climate-issues or affected by it, such as oil and gas companies. We do not overly use electricity, water etc.</td>
</tr>
<tr>
<td>Chronic physical</td>
<td>Not relevant, explanation provided</td>
<td>We do not own any assets, nor do we operate in an industry with a lot of infrastructure, that are in any riskzones for climate-issues or affected by it, such as oil and gas companies. We do not overly use electricity, water etc.</td>
</tr>
<tr>
<td>Upstream</td>
<td>Relevant, always included</td>
<td>This is part of our risk process. If adequate requirements are not set at procurement, environmental performance, such as energy/carbon emission at use of product, may suffer.</td>
</tr>
<tr>
<td>Downstream</td>
<td>Relevant, always included</td>
<td>This is part of Elekta’s risk process, and we see it as a business opportunity for Elekta: Our customers are interested in the energy use of our products and we have designed solutions to improve the energy efficiency.</td>
</tr>
</tbody>
</table>

C2.2d

(C2.2d) Describe your process(es) for managing climate-related risks and opportunities.

Elekta works systematically with assessing business risks and opportunities in the Risk Management Framework. Risks and opportunities are identified and analyzed from strategic, operational, legal and regulatory compliance, environmental, financial, reputation etc. aspects. Environmental and climate-related risks/opportunities are included in this framework. Risks and opportunities are evaluated from an impact (on environment in this case) and probability perspective, as well as from upcoming regulatory requirements, return on investment, market potential and Elekta’s influence over the risk/opportunity. Risks and opportunities are identified on both global and local level. Consolidation is done on global level for major risks and opportunities for the whole company.

On local level, Elekta has implemented ISO14001 at all major sites, and as part of the yearly review when targets are set, an evaluation of risks and opportunities is done. There is a regular Management Review meeting at each site and on Executive Management level. The Management Review meeting follows up on activities but also highlights e.g. changing circumstances, such as legal and other requirements related to environmental aspects. In order to see all opportunities, both managers and employees are involved in the innovation and improvement process. Such activities are organized, captured and driven locally.
(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?
Yes

(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Risk 1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Where in the value chain does the risk driver occur?</td>
<td>Direct operations</td>
</tr>
<tr>
<td>Risk type</td>
<td>Transition risk</td>
</tr>
<tr>
<td>Primary climate-related risk driver</td>
<td>Policy and legal: Increased pricing of GHG emissions</td>
</tr>
<tr>
<td>Type of financial impact</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Company-specific description</td>
<td>An increase in GHG-emissions prices could, for Elekta, mainly result in increased operating costs such as higher prices for transportation of manufactured goods and business travel.</td>
</tr>
<tr>
<td>Time horizon</td>
<td>Medium-term</td>
</tr>
<tr>
<td>Likelihood</td>
<td>Likely</td>
</tr>
<tr>
<td>Magnitude of impact</td>
<td>Medium</td>
</tr>
<tr>
<td>Are you able to provide a potential financial impact figure?</td>
<td>No, we do not have this figure</td>
</tr>
<tr>
<td>Potential financial impact figure (currency)</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Potential financial impact figure – minimum (currency)</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Potential financial impact figure – maximum (currency)</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Explanation of financial impact figure</td>
<td></td>
</tr>
<tr>
<td>Management method</td>
<td>We constantly try to minimize our GHG emissions and try to find alternative methods for transportation and business travel that are GHG-emissions independent, e.g. by coordinating transports of goods and spare parts more efficiently.</td>
</tr>
<tr>
<td>Cost of management</td>
<td></td>
</tr>
<tr>
<td>Comment</td>
<td></td>
</tr>
</tbody>
</table>

Identifier
Risk 2
Where in the value chain does the risk driver occur?
Supply chain

Risk type
Transition risk

Primary climate-related risk driver
Policy and legal: Mandates on and regulation of existing products and services

Type of financial impact
<Not Applicable>

Company- specific description
Risk that certain materials contained in our products will be subject to regulation when such regulation is amended, for example the changing scope of the EU Reach-directive. It is possible that such regulation, if amended in e.g. scope, could increase the reporting and administrative burden for the suppliers we use for the material affected by amended regulation, and as a result it would affect (increase) the prices on (our costs for) such material.

Time horizon
Medium-term

Likelihood
 Likely

Magnitude of impact
 Medium

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure

Management method
We, e.g., participate in external networks and trade associations to be prepared for emerging environmental regulations and increase of scope.

Cost of management

Comment

Identifier
Risk 3

Where in the value chain does the risk driver occur?
Direct operations

Risk type
Transition risk

Primary climate-related risk driver
Technology: Costs to transition to lower emissions technology

Type of financial impact
<Not Applicable>

Company- specific description
Costs related to transition to lower emissions technology would for Elekta include e.g. higher spend on research and development.

Time horizon
Medium-term

Likelihood
Likely

**Magnitude of impact**

Medium

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

<Not Applicable>

**Potential financial impact figure – minimum (currency)**

<Not Applicable>

**Potential financial impact figure – maximum (currency)**

<Not Applicable>

**Explanation of financial impact figure**

**Management method**

We already budget for, in our R&D-budget, costs to research on more energy-efficient products.

**Cost of management**

**Comment**

---

**Identifier**

Risk 4

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type**

Transition risk

**Primary climate-related risk driver**

Policy and legal: Enhanced emissions-reporting obligations

**Type of financial impact**

<Not Applicable>

**Company- specific description**

There is a risk that regulations with regard to non-financial reporting, e.g. climate-reporting, will increase or become mandatory/aligned with TCFD recommendations. This would increase our costs for preparing such reports.

**Time horizon**

Short-term

**Likelihood**

 Likely

**Magnitude of impact**

Medium

**Are you able to provide a potential financial impact figure?**

Please select

**Potential financial impact figure (currency)**

<Not Applicable>

**Potential financial impact figure – minimum (currency)**

<Not Applicable>

**Potential financial impact figure – maximum (currency)**

<Not Applicable>

**Explanation of financial impact figure**

**Management method**

We closely monitor any potential updates of current reporting regulations to be prepared for any increase or reporting scope or introduction of mandatory requirements (with potential of introducing monetary fines for non-compliance).
**C2.4**

(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?

Yes

**C2.4a**

(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.

**Identifier**

Opp1

**Where in the value chain does the opportunity occur?**

Direct operations

**Opportunity type**

Resource efficiency

**Primary climate-related opportunity driver**

Use of recycling

**Type of financial impact**

Reduced operating costs (e.g., through efficiency gains and cost reductions)

**Company-specific description**

During the year we have implemented two circular-economy projects regarding our Gamma-knives. When reaching end-of-life, two types of assemblies in the Gamma-knife, with high-environmental impact, may be taken-back, be refurbished and then re-used in new Gamma-knives. We are also working on implementing a similar large-scale project to recycle assemblies in our linear accelerators. We see great potential in scaling up the re-cycling of our machines also to other assemblies. Not least, we see a great opportunity to reuse packaging material for our machines.

**Time horizon**

Short-term

**Likelihood**

Very likely

**Magnitude of impact**

Medium-high

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

<Not Applicable>

**Potential financial impact figure – minimum (currency)**

<Not Applicable>

**Potential financial impact figure – maximum (currency)**

<Not Applicable>

**Explanation of financial impact figure**

**Strategy to realize opportunity**

We are running a study for reuse of packaging material for the main Gamma-knife components. The intention is to improve box quality, enabling circulation of packaging back to suppliers for reuse many times.
Cost to realize opportunity

Comment

Identifier
Opp2

Where in the value chain does the opportunity occur?
Direct operations

Opportunity type
Resource efficiency

Primary climate-related opportunity driver
Use of more efficient production and distribution processes

Type of financial impact
Reduced operating costs (e.g., through efficiency gains and cost reductions)

Company-specific description
The vast majority of our CO2-emissions are comprised of Scope 3 emissions from transport of our products and assemblies and business travel. By introducing more efficient logistics and modalities of transportation (e.g. by supplying goods from near production sites) we can not only decrease our emissions but also costs and delivery times of transportation.

Time horizon
Short-term

Likelihood
Likely

Magnitude of impact
Medium

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure

Strategy to realize opportunity
Choosing to work with business partners for the management of transport of finished goods and spare parts, enables a more efficient coordination of transport of our own products as well as those from other companies. This also ensures that storage sites worldwide are optimized for minimal handling of products and shortest transport distances. In this way, our Procurement- and Logistics department is currently looking into means in how to reduce transportation of components in our products. Already has e.g. the die-casting of heavy iron parts in our Gamma-knives (assembled in Sweden) been moved from China to Sweden, which resulted in significant decreases in emissions.

Cost to realize opportunity

Comment

Identifier
Opp3

Where in the value chain does the opportunity occur?
Direct operations

Opportunity type
Resource efficiency

Primary climate-related opportunity driver
Use of more efficient modes of transport
Type of financial impact
Reduced operating costs (e.g., through efficiency gains and cost reductions)

Company-specific description
The vast majority of our CO2-emissions are comprised of Scope 3 emissions from transport of our products and assemblies and business travel. By making fewer business travels, we can also decrease emissions whilst reducing costs and gaining efficiency for our employees.

Time horizon
Short-term

Likelihood
Likely

Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure

Strategy to realize opportunity
By introducing a global Flight Policy we can decrease costs for business travels for our customers and for our employees. As most global companies we are already reducing the number of business trips by choosing video and Webex conferencing, saving both time and the Environment.

Cost to realize opportunity

Comment

Identifier
Opp4

Where in the value chain does the opportunity occur?
Direct operations

Opportunity type
Products and services

Primary climate-related opportunity driver
Development and/or expansion of low emission goods and services

Type of financial impact
Increased revenue through demand for lower emissions products and services

Company-specific description
It is also a business opportunity for our organisation to perform research on and develop more energy efficient products as there will be a growing demand from our customers from such products.

Time horizon
Medium-term

Likelihood
Likely

Magnitude of impact
Medium

Are you able to provide a potential financial impact figure?
No, we do not have this figure
Potential financial impact figure (currency)  
<Not Applicable>

Potential financial impact figure – minimum (currency)  
<Not Applicable>

Potential financial impact figure – maximum (currency)  
<Not Applicable>

Explanation of financial impact figure

Strategy to realize opportunity  
We are budgeting for R&D in energy-efficiency, and there are already several engineering projects ongoing with the aim of reducing the CO2 emissions from the use of our products.

Cost to realize opportunity

Comment

C2.5

(C2.5) Describe where and how the identified risks and opportunities have impacted your business.

<table>
<thead>
<tr>
<th>Impact</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Products and services</td>
<td>Impacted for some suppliers, facilities, or product lines</td>
</tr>
<tr>
<td>Supply chain and/or value chain</td>
<td>Impacted for some suppliers, facilities, or product lines</td>
</tr>
<tr>
<td>Adaptation and mitigation activities</td>
<td>Impacted for some suppliers, facilities, or product lines</td>
</tr>
<tr>
<td>Investment in R&amp;D</td>
<td>Impacted for some suppliers, facilities, or product lines</td>
</tr>
<tr>
<td>Operations</td>
<td>Impacted for some suppliers, facilities, or product lines</td>
</tr>
<tr>
<td>Other, please specify</td>
<td>Not evaluated</td>
</tr>
</tbody>
</table>

C2.6

(C2.6) Describe where and how the identified risks and opportunities have been factored into your financial planning process.

<table>
<thead>
<tr>
<th>Relevance</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>Impacted for some suppliers, facilities, or product lines</td>
</tr>
<tr>
<td>Operating costs</td>
<td>Impacted for some suppliers, facilities, or product lines</td>
</tr>
<tr>
<td>Capital expenditures / capital allocation</td>
<td>Not yet impacted</td>
</tr>
<tr>
<td>Acquisitions and divestments</td>
<td>Not yet impacted</td>
</tr>
<tr>
<td>Access to capital</td>
<td>Not evaluated</td>
</tr>
<tr>
<td>Assets</td>
<td>Impacted for some suppliers, facilities, or product lines</td>
</tr>
<tr>
<td>Liabilities</td>
<td>Not evaluated</td>
</tr>
<tr>
<td>Other</td>
<td>Not evaluated</td>
</tr>
</tbody>
</table>

C3. Business Strategy

C3.1
Are climate-related issues integrated into your business strategy?
Yes

(C3.1a) Does your organization use climate-related scenario analysis to inform your business strategy?
No, but we anticipate doing so in the next two years

(C3.1c) Explain how climate-related issues are integrated into your business objectives and strategy.
Results from risk and opportunity management influence Elekta's strategy and targets related to environment and climate change are incorporated into the business strategy. Global targets are broken down to local targets where applicable. Elekta has maintained an approach to work with environmental management systems in alignment with the ISO 14001 standard, and for certified sites, emissions reduction targets are established. The strategy is communicated internally among various levels and functions, i.e. through environmental education programs and intranet. Elekta's environmental responsibility is based on the group's Environmental Policy. It described how each employee should work to limit the operation's environmental impact.

Climate change aspects, such as energy consumption and emissions, have influenced on Elekta's strategy. Providing energy efficient products and solutions to help customers fulfill their own energy targets is key for product development and embedded in the design process.

(C3.1g) Why does your organization not use climate-related scenario analysis to inform your business strategy?
We are investigating how to implement climate-related scenario analysis into our strategy and target setting process to ensure this is fully integrated and aligned to our ways of working.

C4. Targets and performance

(C4.1) Did you have an emissions target that was active in the reporting year?
Absolute target

C4.1a
(C4.1a) Provide details of your absolute emissions target(s) and progress made against those targets.

Target reference number
Abs 1

Scope
Scope 2 (market-based)

% emissions in Scope
100

Targeted % reduction from base year
90

Base year
2018

Start year
2019

Base year emissions covered by target (metric tons CO2e)
2938.74

Target year
2021

Is this a science-based target?
No, but we anticipate setting one in the next 2 years

% of target achieved
60

Target status
Underway

Please explain
Abs1 target for 90% of consumed electricity originating from renewable sources by 2021 compared with base year. 2018 (FY 2018/19) has witnessed an absolute decrease of 50% scope 2 emissions compared with base year 2017. Improved access to energy invoices has ensured calculations are now based on supplier specific mix as opposed to a reliance on grid based averages in accordance with the recommendations made by the GHG Protocol. In doing so, Elekta sites in Sweden and Netherlands are now completely renewable. Contractual negotiations remain on-going at Elekta site United Kingdom with energy provider for transfer to completely renewable. Predicted completion time for this contractual transfer Summer 2019.

(C4.2) Provide details of other key climate-related targets not already reported in question C4.1/a/b.

(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.

Yes

(C4.3a)
(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.

<table>
<thead>
<tr>
<th>Number of initiatives</th>
<th>Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Under investigation</td>
<td>0</td>
</tr>
<tr>
<td>To be implemented*</td>
<td>4 1093</td>
</tr>
<tr>
<td>Implementation commenced*</td>
<td>2 0</td>
</tr>
<tr>
<td>Implemented*</td>
<td>3 777176</td>
</tr>
<tr>
<td>Not to be implemented</td>
<td>2 0</td>
</tr>
</tbody>
</table>

(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.

<table>
<thead>
<tr>
<th>Initiative type</th>
<th>Description of initiative</th>
<th>Estimated annual CO2e savings (metric tonnes CO2e)</th>
<th>Scope</th>
<th>Voluntary/Mandatory</th>
<th>Annual monetary savings (unit currency – as specified in C0.4)</th>
<th>Investment required (unit currency – as specified in C0.4)</th>
<th>Payback period</th>
<th>Estimated lifetime of the initiative</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Energy efficiency: Building services</td>
<td>Other, please specify (Reduce agreed supply capacity (ASC))</td>
<td>0</td>
<td>Scope 2 (market-based)</td>
<td>Voluntary</td>
<td>45829</td>
<td>0</td>
<td>No payback</td>
<td>Ongoing</td>
<td>The ASC charge applied by network operator was reviewed, indicating the organisation is disbursing above supply capacity. Gain sharing initiatives will continue to be promoted in accordance with long term plans to ensure on-going cost saving is realised.</td>
</tr>
<tr>
<td>Process emissions reductions</td>
<td>Changes in operations</td>
<td>373022</td>
<td>Scope 3</td>
<td>Voluntary</td>
<td>352890</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Initial type
<table>
<thead>
<tr>
<th>Description of initiative</th>
<th>Estimated annual CO2e savings (metric tonnes CO2e)</th>
<th>Scope</th>
<th>Voluntary/Mandatory</th>
<th>Annual monetary savings (unit currency – as specified in C0.4)</th>
<th>Investment required (unit currency – as specified in C0.4)</th>
<th>Payback period</th>
<th>Estimated lifetime of the initiative</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Energy efficiency: Building services</td>
<td>Other, please specify (Reduce agreed supply capacity (ASC))</td>
<td>0</td>
<td>Scope 2 (market-based)</td>
<td>Voluntary</td>
<td>45829</td>
<td>0</td>
<td>No payback</td>
<td>Ongoing</td>
</tr>
<tr>
<td>Process emissions reductions</td>
<td>Changes in operations</td>
<td>373022</td>
<td>Scope 3</td>
<td>Voluntary</td>
<td>352890</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Payback period
1-3 years

Estimated lifetime of the initiative
3-5 years

Comment
This cost saving project was focused on undertaking the sourcing of mechanical components from APAC to EEA. This has resulted in an indirect transportation and logistic tCO2e saving for the lifetime of the manufacturing and supply contract in place with supplier.

Initiative type
Process emissions reductions

Description of initiative
Product design

Estimated annual CO2e savings (metric tonnes CO2e)
403776

Scope
Scope 3

Voluntary/Mandatory
Mandatory

Annual monetary savings (unit currency – as specified in C0.4)

Investment required (unit currency – as specified in C0.4)

Payback period
1-3 years

Estimated lifetime of the initiative
Ongoing

Comment
Qualification and production phase-in of new water chiller in response to regulatory pressure (Eco-design directive)

---

(C4.3c) What methods do you use to drive investment in emissions reduction activities?

<table>
<thead>
<tr>
<th>Method</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compliance with regulatory requirements/standards</td>
<td>Compliance with our legal obligations under both EU- and national regulations, e.g., Eco-design Directive (2009/125/EC), IEC 60601-1-9, Energy Efficiency Directive (2012/27/EU), UK ESOS and other EU national requirements</td>
</tr>
<tr>
<td>Dedicated budget for low-carbon product R&amp;D</td>
<td>R&amp;D drives the application of environmentally conscious design principles during the product development lifecycle, actively addressing opportunities for low carbon exploration and implementation, e.g., material selection, modular design, circular economy, etc.</td>
</tr>
<tr>
<td>Dedicated budget for energy efficiency</td>
<td>At selected sites, particularly those devoted to manufacturing operations, projects are funded locally to improve energy efficiency and performance, e.g., contract negotiations with third party energy provider concerning 100% transfer to renewable energy.</td>
</tr>
<tr>
<td>Dedicated budget for other emissions reduction activities</td>
<td>Dedicated budget is made available locally to optimise energy efficiency and transfer to renewable energy sources, all projects are evaluated based on tCO2e payback compared to upfront investment cost.</td>
</tr>
</tbody>
</table>

---

C4.5
(C4.5) Do you classify any of your existing goods and/or services as low-carbon products or do they enable a third party to avoid GHG emissions?
Yes

C4.5a

(C4.5a) Provide details of your products and/or services that you classify as low-carbon products or that enable a third party to avoid GHG emissions.

**Level of aggregation**
Group of products

**Description of product/Group of products**
Elekta offers high precision healthcare solutions for the treatment of cancer. The Elekta Linac portfolio business specialises in the delivery of external beam radiotherapy cancer treatment solutions. Innovative eco-design methodologies are frequently adopted leading to continuous modelling, testing and implementation of technological solutions to ensure customer (e.g., hospitals, treatment centres, clinics) avoid emissions and lower energy operating costs, thus, enabling customers to meet organisational environmental objectives. Environmental performance is achieved by way of reducing environmental impact during the product life cycle, e.g., intelligent material selection and reduction of unnecessary mass, minimising equipment operation temperature and installing power saving design features to reduce energy budget, adopting system design and modelling techniques such as ray tracing and Monte Carlo. Real-time monitoring of machine performance and resolving technical issues leading to machine down-time remotely (IntelliMax®) is also a key factor.

**Are these low-carbon product(s) or do they enable avoided emissions?**
Avoided emissions

**Taxonomy, project or methodology used to classify product(s) as low-carbon or to calculate avoided emissions**
Other, please specify (Comparison of product to competitor)

**% revenue from low carbon product(s) in the reporting year**

**Comment**
When compared to comparable products available on the market it has been found Elekta linear accelerators consume approximately 30% less energy. Calculations are based on Elekta in-house methodology taking into consideration average workday machine usage, patient treatment patterns, and power status.

C5. Emissions methodology

C5.1
(C5.1) Provide your base year and base year emissions (Scopes 1 and 2).

Scope 1

Base year start
May 1 2016

Base year end
April 30 2017

Base year emissions (metric tons CO2e)
0

Comment
Elekta doesn't have any emissions in Scope 1.

Scope 2 (location-based)

Base year start
May 1 2017

Base year end
April 30 2018

Base year emissions (metric tons CO2e)
2938

Comment
Previous year, emissions in some key locations such as China was estimated based on supplier spend. Because of new engagement with utility suppliers we are now able to report more accurate figures, which partially explains the steep decline in emissions.

Scope 2 (market-based)

Base year start
May 1 2017

Base year end
April 30 2018

Base year emissions (metric tons CO2e)
1526

Comment
Because of recent engagement with utility suppliers in offices, Elekta has now managed to include supplier specific market-based emissions figures that were absent last year, which is why this year, with more detailed and accurate figures, sets the baseline.

(C5.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate Scope 1 and Scope 2 emissions.


C6. Emissions data

C6.1
(C6.1) What were your organization's gross global Scope 1 emissions in metric tons CO2e?

Reporting year
Gross global Scope 1 emissions (metric tons CO2e)
0

Start date
May 1 2018

End date
April 30 2019

Comment
Elekta does not have Scope 1 emissions

C6.2

(C6.2) Describe your organization’s approach to reporting Scope 2 emissions.

Row 1
Scope 2, location-based
We are reporting a Scope 2, location-based figure
Scope 2, market-based
We are reporting a Scope 2, market-based figure

Comment
This year we have managed to obtain location based metrics.

C6.3

(C6.3) What were your organization's gross global Scope 2 emissions in metric tons CO2e?

Reporting year
Scope 2, location-based
1510
Scope 2, market-based (if applicable)
1155

Start date
May 1 2018

End date
April 30 2019

Comment
Previous year, emissions in some key locations such as China was estimated based on supplier spend. Because of new engagement with utility suppliers we are now able to report more accurate figures, which partially explains the steep decline in emissions. It has also enabled us to report on market-based emissions as well.

C6.4

(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?

No
(C6.5) Account for your organization’s Scope 3 emissions, disclosing and explaining any exclusions.

Purchased goods and services

Evaluation status
Relevant, calculated

Metric tonnes CO2e
344889

Emissions calculation methodology
The calculations were made by applying a so called “Spend-based method “ as prescribed by the GHG Protocol, when more accurate data is not available. Emissions were calculated by mapping each category of purchased goods and services to an environmentally extended input-output analysis (EEIO).

Percentage of emissions calculated using data obtained from suppliers or value chain partners
0

Explanation
The overall emissions from purchased goods has increased by nearly 8%, but when accounting for an increase in procurement spending the emissions are actually slightly lower by 0.3% compared to last year.

Capital goods

Evaluation status
Not relevant, explanation provided

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation
With our selected boundaries and consolidation approach, emissions from capital goods are now reported in scope 2. Our capital goods mainly consists of a few machines used in the assembly process and since they do not operate 24/7 we expect that the emissions from the energy used to those machines are not significant. We are looking into improve reporting (separate and report in scope 3) on capital goods energy consumption going forward.

Fuel-and-energy-related activities (not included in Scope 1 or 2)

Evaluation status
Not relevant, explanation provided

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation
With our selected boundaries and consolidation approach, these emissions are reported in scope 2.
Upstream transportation and distribution

Evaluation status
Relevant, calculated

Metric tonnes CO2e
0

Emissions calculation methodology
Elekta uses the same transportation suppliers for upstream and downstream, and these have not been able to separate the emissions Elekta account for downstream versus upstream. As a consequence some of the down-stream figures ought to be moved to the upstream section. However, we currently don't know how large that figure is. We are looking into to ways to improve calculations for these emissions and going forward aim to report on downstream and upstream transportation emissions separately.

Percentage of emissions calculated using data obtained from suppliers or value chain partners
0

Explanation
Elekta uses the same transportation suppliers for upstream and downstream, and these have not been able to separate the emissions Elekta account for downstream versus upstream. As a consequence some of the down-stream figures ought to be moved to the upstream section. However, we currently don't know how large that figure is. We are looking into to ways to improve calculations for these emissions and going forward aim to report on downstream and upstream transportation emissions separately.

Waste generated in operations

Evaluation status
Not relevant, explanation provided

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation
We calculate waste generated in operations to be a very small part (<5%) of our overall footprint.

Business travel

Evaluation status
Relevant, calculated

Metric tonnes CO2e
18890

Emissions calculation methodology
Most emissions in this category was supplied directly by the travel agencies.

Percentage of emissions calculated using data obtained from suppliers or value chain partners
100

Explanation
The total amount of measured GHG has increased by 87% since last year and the reason for that is that this year we have been able to obtain data and calculate the emissions from all of our offices (including e.g. big offices in North America, Poland, Germany) as well as all our business units (such as Austria, India, France, New Zeeland and Australia etc., see Section C0.3 for complete list). When adjusting the emissions by number of employees, e.g. kg CO2 from travel per employee, the number is only 12% higher.
Employee commuting

**Evaluation status**
Relevant, calculated

**Metric tonnes CO2e**
463583

**Emissions calculation methodology**
The calculations are based on average commuting figures provided by the World Bank and OECD, for nations where Elekta have operations. The calculations can be improved and made more specific in the future by for example commuting surveys.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
0

**Explanation**
Last year we accidentally reported a figure of 1,413,178 metric tonnes CO2 emissions for employee commuting, but the actual calculation of these emissions were only 413,178 metric tonnes for last year. We used the same calculation method last year. The reported increase this year can be explained by the fact that our total number of employees has increased.

Upstream leased assets

**Evaluation status**
Not relevant, explanation provided

**Metric tonnes CO2e**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Explanation**
Elekta does not lease any GHG emitting assets.

Downstream transportation and distribution

**Evaluation status**
Relevant, calculated

**Metric tonnes CO2e**
37497

**Emissions calculation methodology**
Most emissions in this category was supplied directly by the transportation supplier. For the remaining part, calculations were made by applying a so called “Spend-based method” as prescribed by the GHG Protocol. Emissions were calculated by mapping each category of purchased goods and services to an environmentally extended input-output analysis (EEIO).

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
90

**Explanation**
Unlike last year, this year’s data is mostly based on (more accurate) supplier provided emissions, instead of GHG calculations based on a spend-based estimation. The emissions from transportation has increased by 1%, but when adjusting for emissions per money spent, the emissions have actually decreased by 6.5%. Such considerations are essential since Elekta’s total sales during the reporting year increased by 10%.
Processing of sold products

**Evaluation status**
Not relevant, explanation provided

**Metric tonnes CO2e**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Explanation**
Not applicable to our type of business.

Use of sold products

**Evaluation status**
Relevant, not yet calculated

**Metric tonnes CO2e**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Explanation**
Elekta is currently engaging in heavy R&D to improve the energy efficiency of our products. This also means that we expect to be able to report data in this scope by next year.

End of life treatment of sold products

**Evaluation status**
Relevant, not yet calculated

**Metric tonnes CO2e**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Explanation**
This would require us to survey our customers and model end-of-life treatment for all of the markets that we are active. At the moment we simply do not have that data.

Downstream leased assets

**Evaluation status**
Not evaluated

**Metric tonnes CO2e**
<Not Applicable>

**Emissions calculation methodology**
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**
<Not Applicable>

**Explanation**
Elekta does not lease any GHG-emitting assets.
Franchises

**Evaluation status**  
Not evaluated

**Metric tonnes CO2e**  
<Not Applicable>

**Emissions calculation methodology**  
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**  
<Not Applicable>

**Explanation**  
We do not have any franchises.

Investments

**Evaluation status**  
Not relevant, explanation provided

**Metric tonnes CO2e**  
<Not Applicable>

**Emissions calculation methodology**  
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**  
<Not Applicable>

**Explanation**  
Elekta has not made any investments.

Other (upstream)

**Evaluation status**  
Not relevant, explanation provided

**Metric tonnes CO2e**  
<Not Applicable>

**Emissions calculation methodology**  
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**  
<Not Applicable>

**Explanation**  
As far as we have investigated, we have not identified any other upstream emissions that Elekta could report on (e.g. we do not run any clinics, hospitals etc.).

Other (downstream)

**Evaluation status**  
Not relevant, explanation provided

**Metric tonnes CO2e**  
<Not Applicable>

**Emissions calculation methodology**  
<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**  
<Not Applicable>

**Explanation**  
As far as we have investigated, we have not identified any other downstream emissions that Elekta could report on.
C6.7

(C6.7) Are carbon dioxide emissions from biologically sequestered carbon relevant to your organization?
No

C6.10

(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

Intensity figure
1.998e-7

Metric numerator (Gross global combined Scope 1 and 2 emissions)
2264

Metric denominator
unit total revenue

Metric denominator: Unit total
11333000000

Scope 2 figure used
Location-based

% change from previous year
27

Direction of change
Decreased

Reason for change
Evidence suggests the energy suppliers are providing superior sustainable and renewable source of energy greater than the grid average. This marked decrease compared to 2017 is also attributable to the improved availability of energy bills and invoices obtained from major manufacturing sites Netherlands, Sweden, China and United Kingdom, sites which constitute a majority of energy consumption.

Intensity figure
0.559151358

Metric numerator (Gross global combined Scope 1 and 2 emissions)
2264

Metric denominator
Other, please specify (Number of employees)

Metric denominator: Unit total
4050

Scope 2 figure used
Location-based

% change from previous year
29

Direction of change
Decreased

Reason for change
Evidence suggests the energy suppliers are providing superior sustainable and renewable source of energy greater than the grid average. This marked decrease compared to 2017 is also attributable to the improved availability of energy bills and invoices obtained from major manufacturing sites Netherlands, Sweden, China and United Kingdom, sites which constitute a majority of energy consumption.
C7. Emissions breakdowns

C7.1

(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?

No

C7.2

(C7.2) Break down your total gross global Scope 1 emissions by country/region.

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Scope 1 emissions (metric tons CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Europe</td>
<td>We do not have any emissions in scope 1</td>
</tr>
<tr>
<td>Asia, Australasia</td>
<td></td>
</tr>
<tr>
<td>North America</td>
<td></td>
</tr>
</tbody>
</table>

C7.3

(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.

By business division

C7.3a

(C7.3a) Break down your total gross global Scope 1 emissions by business division.

<table>
<thead>
<tr>
<th>Business division</th>
<th>Scope 1 emissions (metric ton CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>451 Elekta Instrument (Shanghai) Ltd</td>
<td>0</td>
</tr>
<tr>
<td>200 Elekta Ltd</td>
<td>0</td>
</tr>
<tr>
<td>300 Elekta Inc</td>
<td>0</td>
</tr>
<tr>
<td>345 Elekta Ltd</td>
<td>0</td>
</tr>
<tr>
<td>100 Elekta Instrument AB</td>
<td>0</td>
</tr>
<tr>
<td>735 Elekta BV, Netherlands</td>
<td>0</td>
</tr>
</tbody>
</table>

C7.5
### (C7.5) Break down your total gross global Scope 2 emissions by country/region.

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Scope 2, location-based (metric tons CO2e)</th>
<th>Scope 2, market-based (metric tons CO2e)</th>
<th>Purchased and consumed electricity, heat, steam or cooling (MWh)</th>
<th>Purchased and consumed low-carbon electricity, heat, steam or cooling accounted in market-based approach (MWh)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sweden</td>
<td>6.6</td>
<td>0</td>
<td>554</td>
<td>554</td>
</tr>
<tr>
<td>United Kingdom of Great Britain and Northern Ireland</td>
<td>474</td>
<td>208</td>
<td>1769</td>
<td>0</td>
</tr>
<tr>
<td>Canada</td>
<td>195</td>
<td>44</td>
<td>245</td>
<td>0</td>
</tr>
<tr>
<td>Netherlands</td>
<td>7</td>
<td>0</td>
<td>647</td>
<td>647</td>
</tr>
<tr>
<td>China</td>
<td>1510</td>
<td>1155</td>
<td>1536</td>
<td>0</td>
</tr>
<tr>
<td>United States of America</td>
<td>195</td>
<td>117</td>
<td>215</td>
<td>0</td>
</tr>
</tbody>
</table>

### (C7.6)

**C7.6**

### (C7.6a) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.

By business division

### (C7.6a)

**C7.6a**

### (C7.6a) Break down your total gross global Scope 2 emissions by business division.

<table>
<thead>
<tr>
<th>Business division</th>
<th>Scope 2, location-based emissions (metric tons CO2e)</th>
<th>Scope 2, market-based emissions (metric tons CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>451 Elekta Instrument (Shanghai) Ltd</td>
<td>1510</td>
<td>1155</td>
</tr>
<tr>
<td>200 Elekta Ltd</td>
<td>474</td>
<td>208</td>
</tr>
<tr>
<td>300 Elekta Inc</td>
<td>195</td>
<td>117</td>
</tr>
<tr>
<td>345 Elekta Ltd.</td>
<td>65</td>
<td>44</td>
</tr>
<tr>
<td>100 Elekta Instrument AB</td>
<td>6</td>
<td>0</td>
</tr>
<tr>
<td>735 Elekta BV, Netherlands</td>
<td>7</td>
<td>0</td>
</tr>
</tbody>
</table>

### (C7.9)

**C7.9**

### (C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?

Decreased

### (C7.9a)
(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined) and for each of them specify how your emissions compare to the previous year.

<table>
<thead>
<tr>
<th>Change in emissions (metric tons CO2e)</th>
<th>Direction of change</th>
<th>Emissions value (percentage)</th>
<th>Please explain calculation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in renewable energy consumption</td>
<td>674</td>
<td>Decreased</td>
<td>22</td>
</tr>
<tr>
<td>Other emissions reduction activities</td>
<td>0</td>
<td>No change</td>
<td>0</td>
</tr>
<tr>
<td>Divestment</td>
<td>0</td>
<td>No change</td>
<td>0</td>
</tr>
<tr>
<td>Acquisitions</td>
<td>0</td>
<td>No change</td>
<td>0</td>
</tr>
<tr>
<td>Mergers</td>
<td>0</td>
<td>No change</td>
<td>0</td>
</tr>
<tr>
<td>Change in output</td>
<td>0</td>
<td>No change</td>
<td>0</td>
</tr>
<tr>
<td>Change in methodology</td>
<td>0</td>
<td>No change</td>
<td>0</td>
</tr>
<tr>
<td>Change in physical operating conditions</td>
<td>0</td>
<td>No change</td>
<td>0</td>
</tr>
<tr>
<td>Unidentified</td>
<td>0</td>
<td>No change</td>
<td>0</td>
</tr>
<tr>
<td>Other</td>
<td>0</td>
<td>No change</td>
<td>0</td>
</tr>
</tbody>
</table>

C7.9b

(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?

- Location-based

C8. Energy

C8.1

(C8.1) What percentage of your total operational spend in the reporting year was on energy?

- More than 0% but less than or equal to 5%

C8.2

(C8.2) Select which energy-related activities your organization has undertaken.

<table>
<thead>
<tr>
<th>Consumption of fuel (excluding feedstocks)</th>
<th>Indicate whether your organization undertakes this energy-related activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>No</td>
<td></td>
</tr>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>Yes</td>
</tr>
<tr>
<td>Generation of electricity, heat, steam, or cooling</td>
<td>No</td>
</tr>
</tbody>
</table>
(C8.2a) Report your organization’s energy consumption totals (excluding feedstocks) in MWh.

<table>
<thead>
<tr>
<th>Description</th>
<th>Heating value</th>
<th>MWh from renewable sources</th>
<th>MWh from non-renewable sources</th>
<th>Total MWh</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel (excluding feedstock)</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>&lt;Not Applicable&gt;</td>
<td>2099</td>
<td>2868</td>
<td>4968</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Consumption of self-generated non-fuel renewable energy</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Total energy consumption</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(C8.2f) Provide details on the electricity, heat, steam and/or cooling amounts that were accounted for at a low-carbon emission factor in the market-based Scope 2 figure reported in C6.3.

- **Basis for applying a low-carbon emission factor**
  - Energy attribute certificates, Guarantees of Origin

- **Low-carbon technology type**
  - Wind
  - Hydropower

- **Region of consumption of low-carbon electricity, heat, steam or cooling**
  - Europe

- **MWh consumed associated with low-carbon electricity, heat, steam or cooling**
  - 554

- **Emission factor (in units of metric tons CO2e per MWh)**
  - 0

- **Comment**
  Our Swedish office buys certified renewable energy, mainly from hydropower.

---

- **Basis for applying a low-carbon emission factor**
  - Energy attribute certificates, Guarantees of Origin

- **Low-carbon technology type**
  - Solar PV
  - Wind
  - Hydropower

- **Region of consumption of low-carbon electricity, heat, steam or cooling**
  - Europe

- **MWh consumed associated with low-carbon electricity, heat, steam or cooling**
  - 647

- **Emission factor (in units of metric tons CO2e per MWh)**
  - 0

- **Comment**
  Our office in the Netherlands buys certified renewable energy
C9. Additional metrics

C9.1

(C9.1) Provide any additional climate-related metrics relevant to your business.

<table>
<thead>
<tr>
<th>Description</th>
<th>Metric value</th>
<th>Metric numerator</th>
<th>Metric denominator (intensity metric only)</th>
<th>% change from previous year</th>
<th>Direction of change</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Energy usage</td>
<td>1.22</td>
<td>Electricity (MWh)</td>
<td>Number of employees</td>
<td>31</td>
<td>Decreased</td>
<td>This marked decrease compared to 2017 is also attributable to the improved availability of energy bills and invoices obtained from major manufacturing sites Netherlands, Sweden, China and United Kingdom, sites which constitute a majority of energy consumption.</td>
</tr>
</tbody>
</table>

C10. Verification

C10.1

(C10.1) Indicate the verification/assurance status that applies to your reported emissions.

<table>
<thead>
<tr>
<th>Scope</th>
<th>Verification/assurance status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope 1</td>
<td>No emissions data provided</td>
</tr>
<tr>
<td>Scope 2 (location-based or market-based)</td>
<td>No third-party verification or assurance</td>
</tr>
<tr>
<td>Scope 3</td>
<td>No third-party verification or assurance</td>
</tr>
</tbody>
</table>

C10.2

(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5?

No, we do not verify any other climate-related information reported in our CDP disclosure.

C11. Carbon pricing
C11.1

(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?
No, and we do not anticipate being regulated in the next three years

C11.2

(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period?
No

C11.3

(C11.3) Does your organization use an internal price on carbon?
No, and we do not currently anticipate doing so in the next two years

C12. Engagement

C12.1

(C12.1) Do you engage with your value chain on climate-related issues?
Yes, our suppliers

C12.1a
(C12.1a) Provide details of your climate-related supplier engagement strategy.

<table>
<thead>
<tr>
<th>Type of engagement</th>
<th>Compliance &amp; onboarding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Details of engagement</td>
<td>Code of conduct featuring climate change KPIs</td>
</tr>
<tr>
<td>% of suppliers by number</td>
<td>10</td>
</tr>
<tr>
<td>% total procurement spend (direct and indirect)</td>
<td>90</td>
</tr>
<tr>
<td>% Scope 3 emissions as reported in C6.5</td>
<td>80</td>
</tr>
</tbody>
</table>

Rationale for the coverage of your engagement

The Elekta Supplier Code of Conduct (ESCoC) was launched in June 2018 under the remit of the Sustainable Sourcing Program. Sustainable Sourcing and Environmental Focus has been identified by the Elekta corporate strategy as one of four primary focus areas. The ESCoC is approved by the Elekta CEO and Executive Management and clearly outlines Elekta expectations in Human Rights, Business Ethics, Material Compliance and Environmental Protection in accordance with all major international conventions and principles (e.g., ILO, UN, OECD, global regulation), and is available on the Elekta website for public viewing. The ESCoC provides a baseline standard we expect all Tier 1 strategic supplier to adhere to regardless of market, local and national jurisdiction and legislation. Whilst the ESCoC is applied through contractual agreement for all suppliers during the normative contractual review and update procedure, Tier 1 strategic suppliers (which account for approximately 90% total direct material global procurement spend) are expected to enrol on the Sustainable Sourcing Program by completing the Elekta onboarding questionnaire. All received responses undergo enhanced scoring and risk assessment to determine the appropriate level of due diligence. High risk factors, particularly those suppliers from an environmental perspective adopting resource heavy or process oriented manufacturing methods are flagged for further due diligence and follow up. The Sustainable Sourcing Program is adopting a phased approach for the enrolment of suppliers with 100% enrolment targeted for completion, 2021. The program ensures we understand supplier behaviours and principles which embody their business, we measure the fundamental capabilities of global partners, and perform targeted improvements focused on environmental advancement.

Impact of engagement, including measures of success

The Elekta Annual Report discloses the specific elements of the Elekta Sustainable Sourcing Program including plans for advancing the program during the next two years. During 2018 / 19 70% of strategic suppliers (e.g., Phase 1) have enrolled for onboarding assessment and are in the process of approval and risk assessment. The approval process follows a defined work flow as detailed in the Annual Report 2018 / 19, page 40. On-site audits and further desktop assessments are planned for completion during 2019 / 20 in cooperation with our third party auditor.

Comment

As the Sustainable Sourcing Program progresses through the respective phases, measurement of success and expectations relating to supplier engagement will be continuously reviewed to ensure those tactical suppliers (e.g., Phase 2) are supported in a manner that will add value and comply with the expectations of the ESCoC. This flexible approach is of particular importance with this level and business maturity of supplier.

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(C12.3) Do you engage in activities that could either directly or indirectly influence public policy on climate-related issues through any of the following?

Trade associations

(C12.3b) Are you on the board of any trade associations or do you provide funding beyond membership?

Yes
(C12.3c) Enter the details of those trade associations that are likely to take a position on climate change legislation.

**Trade association**
European Coordination Committee of the Radiological, Electromedical and Healthcare IT Industry (COCIR)

**Is your position on climate change consistent with theirs?**
Consistent

**Please explain the trade association's position**
COCIR continuously supports the concept of medical device refurbishment, remanufacturing and recycle (RRR). The advent of related environmental regulation, such as RoHS and REACh whilst proclaim to harmonise efforts to legally enforce the banning and market control of specific hazardous substances potentially present in parts and components of radiotherapy equipment, do not sufficiently address the RRR approach. This creates difficulty for companies such as Elekta to proceed with such initiatives (e.g., Circular economy, self regulation).

**How have you influenced, or are you attempting to influence their position?**
Elekta along with COCIR partners are participating in the early stage of engagement to ensure any modified legislation takes into consideration the opinion and position of radiotherapy equipment manufacturers in order to secure a sound balance between compliance obligations and sustainable business innovation. This includes actions to look into supporting efforts to recycle large scale fixed installed equipment, such as radiotherapy machines.

(C12.3f) What processes do you have in place to ensure that all of your direct and indirect activities that influence policy are consistent with your overall climate change strategy?

Elekta engagement with trade associations is the responsibility of Director of Public Affairs, who reviews membership schemes with appropriate subject matter experts in accordance with the vision of Elekta.

(C12.4) Have you published information about your organization’s response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

**Publication**
Other, please specify (Elekta's annual report for FY 2018/19.)

**Status**
Complete

**Attach the document**

**Page/Section reference**
Pp. 29-32 and 39-41

**Content elements**
Governance
Strategy
Risks & opportunities
Emission targets
Other metrics

**Comment**
C14. Signoff

(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization’s response. Please note that this field is optional and is not scored.

In calculating our emissions to prepare this report we have consulted with Normative, which have helped us calculate as accurate and precise data on our emissions as possible.

C14.1

(C14.1) Provide details for the person that has signed off (approved) your CDP climate change response.

<table>
<thead>
<tr>
<th>Row</th>
<th>Job title</th>
<th>Corresponding job category</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Corporate Responsibility Manager</td>
<td>Chief Sustainability Officer (CSO)</td>
</tr>
</tbody>
</table>

Submit your response

In which language are you submitting your response?

- English

Please confirm how your response should be handled by CDP

<table>
<thead>
<tr>
<th>I am submitting my response</th>
<th>Public or Non-Public Submission</th>
<th>I am submitting to</th>
</tr>
</thead>
<tbody>
<tr>
<td>I am submitting my response</td>
<td>Public</td>
<td>Investors</td>
</tr>
</tbody>
</table>

Please confirm below

I have read and accept the applicable Terms