

## C0. Introduction

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### C0.1

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#### (C0.1) Give a general description and introduction to your organization.

Our nearly 4,000 employees worldwide are committed to ensuring everyone in the world with cancer has access to – and benefits from – more precise, personalized radiotherapy treatments. We are driven by generating value for our customers and ultimately help clinics and hospitals to improve and save the lives of more patients. Our commitment is built on a combination of curiosity, innovation and proximity to our customers. We are proud that we are the leading innovator in precision radiation medicine. Elekta's corporate culture is based on openness, corporate responsibility and the company's values. Our values act as motivation and inspiration for our employees, managers and for the organization as a whole. Headquartered in Stockholm, Sweden, Elekta is listed on NASDAQ Stockholm Exchange.

### C0.2

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#### (C0.2) State the start and end date of the year for which you are reporting data.

	Start date	End date	Indicate if you are providing emissions data for past reporting years	Select the number of past reporting years you will be providing emissions data for
Row 1	May 1 2018	April 30 2019	No	<Not Applicable>

### C0.3

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**(C0.3) Select the countries/regions for which you will be supplying data.**

Algeria  
Australia  
Austria  
Belgium  
Brazil  
Canada  
China  
China, Hong Kong Special Administrative Region  
Czechia  
France  
Germany  
Greece  
India  
Italy  
Japan  
Mexico  
Netherlands  
New Zealand  
Poland  
Portugal  
Republic of Korea  
Singapore  
Spain  
Sweden  
Switzerland  
Turkey  
United Kingdom of Great Britain and Northern Ireland  
United States of America

**C0.4**

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**(C0.4) Select the currency used for all financial information disclosed throughout your response.**

EUR

**C0.5**

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**(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your consolidation approach to your Scope 1 and Scope 2 greenhouse gas inventory.**

Operational control

**C1. Governance**

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**C1.1**

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**(C1.1) Is there board-level oversight of climate-related issues within your organization?**

Yes

**C1.1a**

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**(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.**

Position of individual(s)	Please explain
Chief Executive Officer (CEO)	The CEO has overall responsibility for the company's business and is directly communicating with the Senior Vice President Chief Compliance and Integrity Officer (which can be compared with the role of a CSO - also member of the Executive Management), and Corporate Responsibility Manager, over questions including climate-related issues. CEO is also member of the Corporate Responsibility Steering Committee (see below).
Board-level committee	We have a cross-functional steering committee for Corporate Responsibility and Sustainability, meeting four times annually. It is comprised of the CEO; the Chairman of the Board as well as five members of the Executive Management (including functions such as head of Compliance and Integrity; head of HR; head of procurement; head of Communications; head of Finance). This Group sets the strategy (targets and measuring results) for our Corporate Responsibility and Sustainability agenda, including environmental and climate-related issues. The Steering Group enables us to streamline the process of implementing relevant actions and targets throughout the different functions, business units and business lines in our organisation.
Please select	

**C1.1b**

**(C1.1b) Provide further details on the board's oversight of climate-related issues.**

Frequency with which climate-related issues are a scheduled agenda item	Governance mechanisms into which climate-related issues are integrated	Please explain
Scheduled – some meetings	<p>Reviewing and guiding strategy</p> <p>Reviewing and guiding major plans of action</p> <p>Reviewing and guiding risk management policies</p> <p>Monitoring implementation and performance of objectives</p> <p>Overseeing major capital expenditures, acquisitions and divestitures</p> <p>Monitoring and overseeing progress against goals and targets for addressing climate-related issues</p>	<p>Sustainability is high on the board's agenda. Aside from having our Corporate Responsibility Steering Committee (described above), the entire board receives reports on sustainability progress (incl. climate-related issues) at least once a year but also in case any important matters arise. The Elekta Corporate Responsibility Program is managed by the Senior Vice President Chief Compliance and Integrity Officer (since 2018 member of the Executive Management team) together with the Corporate Responsibility Manager. Elekta also maintains a Quality &amp; Regulatory Affairs department, including an Environmental Manager, which can highlight any environmental issues that arise. It may be noted that it has been identified, that our most prominent risks on the environmental side are not GHG emissions, but suppliers whose manufacturing processes may result in waste and hazardous chemical disposal.</p>

**C1.2**

**(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.**

Name of the position(s) and/or committee(s)	Responsibility	Frequency of reporting to the board on climate-related issues
Corporate responsibility committee	Both assessing and managing climate-related risks and opportunities <i>Global Sustainability Manager has operational responsibility for climate-related issues, reporting to VP Chief Compliance &amp; Integrity Officer in Group Management.</i>	Annually
Chief Sustainability Officer (CSO)	Both assessing and managing climate-related risks and opportunities	Annually
Please select	<Not Applicable>	<Not Applicable>

**C1.2a**

**(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).**

The Corporate Responsibility Steering Committee (described further above) is cross-functional and is comprised of the CEO; the Chairman of the Board as well as five members of the Executive Management (including functions such as head of Compliance and Integrity; head of HR; head of procurement; head of Communications; head of Finance).

Our Senior Vice President Chief Compliance and Integrity Officer, since 2018 member of the Executive Management team, heading the Compliance and Integrity department and highest responsible for managing the Corporate Responsibility Program (including environmental- and climate-related targets and action plans). Reports directly to the Board and CEO regularly, but at least quarterly.

Our Corporate Responsibility Manager (is our Chief Sustainability Officer) reports to SVP Chief Compliance and Integrity Officer and is second responsible for managing, developing and implementing our Corporate Responsibility Program into each function, business unit and business line of the organisation. In implementing the program on climate related issues, the Corporate Responsibility Manager works closely with the procurement and quality & assurance functions. The Corporate Responsibility Manager coordinates the CR Steering Committee.

**C1.3**

**(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?**

Yes

**C1.3a**

**(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).**

**Who is entitled to benefit from these incentives?**

Chief Procurement Officer (CPO)

**Types of incentives**

Recognition (non-monetary)

**Activity incentivized**

Supply chain engagement

**Comment**

## C2. Risks and opportunities

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### C2.1

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**(C2.1) Describe what your organization considers to be short-, medium- and long-term horizons.**

	From (years)	To (years)	Comment
Short-term	1	3	
Medium-term	3	10	
Long-term	10	50	

### C2.2

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**(C2.2) Select the option that best describes how your organization's processes for identifying, assessing, and managing climate-related issues are integrated into your overall risk management.**

A specific climate change risk identification, assessment, and management process

### C2.2a

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**(C2.2a) Select the options that best describe your organization's frequency and time horizon for identifying and assessing climate-related risks.**

	Frequency of monitoring	How far into the future are risks considered?	Comment
Row 1	Six-monthly or more frequently	>6 years	

### C2.2b

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**(C2.2b) Provide further details on your organization's process(es) for identifying and assessing climate-related risks.**

Elekta works systematically with assessing business risks and opportunities in the Risk Management Framework. Risks and opportunities are identified and analyzed from strategic, operational, legal and regulatory compliance, environmental, financial, reputation etc. aspects. Environmental and climate-related risks/opportunities are included in this framework. Risks and opportunities are evaluated from an impact (on environment in this case) and probability perspective, as well as from upcoming regulatory requirements, return on investment, market potential and Elekta's influence over the risk/opportunity. Risks and opportunities are identified on both global and local level. Consolidation is done on global level for major risks and opportunities for the whole company.

On local level, Elekta has implemented ISO14001 at all major sites, and as part of the yearly review when targets are set, an evaluation of risks and opportunities is done. There is a regular Management Review meeting at each site and on Executive Management level. The Management Review meeting follows up on activities but also highlights e.g. changing circumstances, such as legal and other requirements related to environmental aspects. In order to see all opportunities, both managers and employees are involved in the innovation and improvement process. Such activities are organized, captured and driven locally.

**C2.2c**

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**(C2.2c) Which of the following risk types are considered in your organization's climate-related risk assessments?**

	Relevance & inclusion	Please explain
Current regulation	Relevant, always included	Current regulation is always included in the analysis of our risk situation, and we therefore have a process to make sure we comply with all applicable environmental legislation and regulation and continuously follows up on any amendment or additions in the legislation or compliance measures in the markets where we operate. Inadequate monitoring of current legislation including on climate-related issues could lead to non-compliance, which in turn could lead to high fines, loss of certificate, exclusion from market or loss of market-share etc.
Emerging regulation	Relevant, always included	Just as we must consider current regulation when assessing our risk situation, we must also consider emerging regulation, such as the evolving scope of the EU Reach-directive, which will directly affect our operations. If we don't participate in external networks and industry associations we are not prepared for emerging climate-related regulation. Elekta is engaged in trade associations such as COCIR and government public consultations. COCIR members play a driving role in developing the future of healthcare in Europe, to communicate with policymakers on economic, regulatory and technical issues related to health care.
Technology	Relevant, sometimes included	This is part of Elekta's risk process. As an example, it is included in the R&D budget to develop more energy efficient products, e.g. the linear accelerator. We continue to develop our product portfolio and technology. This is a business opportunity for Elekta.
Legal	Relevant, always included	Legal risks are included in our risk situation analysis and risk process. Inadequate monitoring of current legislation including on climate-related issues could lead to non-compliance, which in turn could lead to high fines, loss of certificate, exclusion from market or loss of market-share etc.
Market	Relevant, always included	This is part of Elekta's risk process, and we see it as a business opportunity for Elekta. For example, our customers are increasingly interested in the energy use of our products and we have designed solutions to improve the energy efficiency.
Reputation	Relevant, sometimes included	This is part of Elekta's risk process and analysis situation. If external communication around our climate work and initiatives are insufficient, conception amongst external stakeholder may be affected
Acute physical	Not relevant, explanation provided	We do not own any assets, nor do we operate in an industry with a lot of infrastructure, that are in any riskzones for climate-issues or affected by it, such as oil and gas companies. We do not overly use electricity, water etc.
Chronic physical	Not relevant, explanation provided	We do not own any assets, nor do we operate in an industry with a lot of infrastructure, that are in any riskzones for climate-issues or affected by it, such as oil and gas companies. We do not overly use electricity, water etc.
Upstream	Relevant, always included	This is part of our risk process. If adequate requirements are not set at procurement, environmental performance, such as energy/carbon emission at use of product, may suffer.
Downstream	Relevant, always included	This is part of Elekta's risk process, and we see it as a business opportunity for Elekta: Our customers are interested in the energy use of our products and we have designed solutions to improve the energy efficiency.

**C2.2d**

**(C2.2d) Describe your process(es) for managing climate-related risks and opportunities.**

Elekta works systematically with assessing business risks and opportunities in the Risk Management Framework. Risks and opportunities are identified and analyzed from strategic, operational, legal and regulatory compliance, environmental, financial, reputation etc. aspects. Environmental and climate-related risks/opportunities are included in this framework. Risks and opportunities are evaluated from an impact (on environment in this case) and probability perspective, as well as from upcoming regulatory requirements, return on investment, market potential and Elekta's influence over the risk/opportunity. Risks and opportunities are identified on both global and local level. Consolidation is done on global level for major risks and opportunities for the whole company.

On local level, Elekta has implemented ISO14001 at all major sites, and as part of the yearly review when targets are set, an evaluation of risks and opportunities is done. There is a regular Management Review meeting at each site and on Executive Management level. The Management Review meeting follows up on activities but also highlights e.g. changing circumstances, such as legal and other requirements related to environmental aspects. In order to see all opportunities, both managers and employees are involved in the innovation and improvement process. Such activities are organized, captured and driven locally.

## C2.3

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**(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?**

Yes

### C2.3a

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**(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.**

**Identifier**

Risk 1

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type**

Transition risk

**Primary climate-related risk driver**

Policy and legal: Increased pricing of GHG emissions

**Type of financial impact**

<Not Applicable>

**Company- specific description**

An increase in GHG-emissions prices could, for Elekta, mainly result in increased operating costs such as higher prices for transportation of manufactured goods and business travel.

**Time horizon**

Medium-term

**Likelihood**

Likely

**Magnitude of impact**

Medium

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

<Not Applicable>

**Potential financial impact figure – minimum (currency)**

<Not Applicable>

**Potential financial impact figure – maximum (currency)**

<Not Applicable>

**Explanation of financial impact figure**

**Management method**

We constantly try to minimize our GHG emissions and try to find alternative methods for transportation and business travel that are GHG-emissions independent, e.g. by coordinating transports of goods and spare parts more efficiently.

**Cost of management**

**Comment**

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**Identifier**

Risk 2

**Where in the value chain does the risk driver occur?**

Supply chain

**Risk type**

Transition risk

**Primary climate-related risk driver**

Policy and legal: Mandates on and regulation of existing products and services

**Type of financial impact**

<Not Applicable>

**Company- specific description**

Risk that certain materials contained in our products will be subject to regulation when such regulation is amended, for example the changing scope of the EU Reach-directive. It is possible that such regulation, if amended in e.g. scope, could increase the reporting and administrative burden for the suppliers we use for the material affected by amended regulation, and as a result it would affect (increase) the prices on (our costs for) such material.

**Time horizon**

Medium-term

**Likelihood**

Likely

**Magnitude of impact**

Medium

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

<Not Applicable>

**Potential financial impact figure – minimum (currency)**

<Not Applicable>

**Potential financial impact figure – maximum (currency)**

<Not Applicable>

**Explanation of financial impact figure****Management method**

We, e.g., participate in external networks and trade associations to be prepared for emerging environmental regulations and increase of scope.

**Cost of management****Comment**

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**Identifier**

Risk 3

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type**

Transition risk

**Primary climate-related risk driver**

Technology: Costs to transition to lower emissions technology

**Type of financial impact**

<Not Applicable>

**Company- specific description**

Costs related to transition to lower emissions technology would for Elektta include e.g. higher spend on research and development.

**Time horizon**

Medium-term

**Likelihood**

Likely

**Magnitude of impact**

Medium

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

<Not Applicable>

**Potential financial impact figure – minimum (currency)**

<Not Applicable>

**Potential financial impact figure – maximum (currency)**

<Not Applicable>

**Explanation of financial impact figure**

**Management method**

We already budget for, in our R&D-budget, costs to research on more energy-efficient products.

**Cost of management**

**Comment**

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**Identifier**

Risk 4

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type**

Transition risk

**Primary climate-related risk driver**

Policy and legal: Enhanced emissions-reporting obligations

**Type of financial impact**

<Not Applicable>

**Company- specific description**

There is a risk that regulations with regard to non-financial reporting, e.g. climate-reporting, will increase or become mandatory/aligned with TCFD recommendations. This would increase our costs for preparing such reports.

**Time horizon**

Short-term

**Likelihood**

Likely

**Magnitude of impact**

Medium

**Are you able to provide a potential financial impact figure?**

Please select

**Potential financial impact figure (currency)**

<Not Applicable>

**Potential financial impact figure – minimum (currency)**

<Not Applicable>

**Potential financial impact figure – maximum (currency)**

<Not Applicable>

**Explanation of financial impact figure**

**Management method**

We closely monitor any potential updates of current reporting regulations to be prepared for any increase or reporting scope or introduction of mandatory requirements (with potential of introducing monetary fines for non-compliance).

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## Cost of management

### Comment

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## C2.4

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**(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?**

Yes

## C2.4a

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**(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.**

### Identifier

Opp1

### Where in the value chain does the opportunity occur?

Direct operations

### Opportunity type

Resource efficiency

### Primary climate-related opportunity driver

Use of recycling

### Type of financial impact

Reduced operating costs (e.g., through efficiency gains and cost reductions)

### Company-specific description

During the year we have implemented two circular-economy projects regarding our Gamma-knives. When reaching end-of-life, two types of assemblies in the Gamma-knife, with high-environmental impact, may be taken-back, be refurbished and then re-used in new Gamma-knives. We are also working on implementing a similar large-scale project to recycle assemblies in our linear accelerators. We see great potential in scaling up the re-cycling of our machines also to other assemblies. Not least, we see a great opportunity to reuse packaging material for our machines.

### Time horizon

Short-term

### Likelihood

Very likely

### Magnitude of impact

Medium-high

### Are you able to provide a potential financial impact figure?

No, we do not have this figure

### Potential financial impact figure (currency)

<Not Applicable>

### Potential financial impact figure – minimum (currency)

<Not Applicable>

### Potential financial impact figure – maximum (currency)

<Not Applicable>

### Explanation of financial impact figure

### Strategy to realize opportunity

We are running a study for reuse of packaging material for the main Gamma-knife components. The intention is to improve box quality, enabling circulation of packaging back to suppliers for reuse many times.

## Cost to realize opportunity

### Comment

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#### Identifier

Opp2

#### Where in the value chain does the opportunity occur?

Direct operations

#### Opportunity type

Resource efficiency

#### Primary climate-related opportunity driver

Use of more efficient production and distribution processes

#### Type of financial impact

Reduced operating costs (e.g., through efficiency gains and cost reductions)

#### Company-specific description

The vast majority of our CO2-emissions are comprised of Scope 3 emissions from transport of our products and assemblies and business travel. By introducing more efficient logistics and modalities of transportation (e.g. by supplying goods from near production sites) we can not only decrease our emissions but also costs and delivery times of transportation.

#### Time horizon

Short-term

#### Likelihood

Likely

#### Magnitude of impact

Medium

#### Are you able to provide a potential financial impact figure?

No, we do not have this figure

#### Potential financial impact figure (currency)

<Not Applicable>

#### Potential financial impact figure – minimum (currency)

<Not Applicable>

#### Potential financial impact figure – maximum (currency)

<Not Applicable>

#### Explanation of financial impact figure

#### Strategy to realize opportunity

Choosing to work with business partners for the management of transport of finished goods and spare parts, enables a more efficient coordination of transport of our own products as well as those from other companies. This also ensures that storage sites worldwide are optimized for minimal handling of products and shortest transport distances. In this way, our Procurement- and Logistics department is currently looking into means in how to reduce transportation of components in our products. Already has e.g. the die-casting of heavy iron parts in our Gamma-knives (assembled in Sweden) been moved from China to Sweden, which resulted in significant decreases in emissions.

## Cost to realize opportunity

### Comment

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#### Identifier

Opp3

#### Where in the value chain does the opportunity occur?

Direct operations

#### Opportunity type

Resource efficiency

#### Primary climate-related opportunity driver

Use of more efficient modes of transport

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**Type of financial impact**

Reduced operating costs (e.g., through efficiency gains and cost reductions)

**Company-specific description**

The vast majority of our CO2-emissions are comprised of Scope 3 emissions from transport of our products and assemblies and business travel. By making fewer business travels, we can also decrease emissions whilst reducing costs and gaining efficiency for our employees.

**Time horizon**

Short-term

**Likelihood**

Likely

**Magnitude of impact**

Medium-low

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

<Not Applicable>

**Potential financial impact figure – minimum (currency)**

<Not Applicable>

**Potential financial impact figure – maximum (currency)**

<Not Applicable>

**Explanation of financial impact figure****Strategy to realize opportunity**

By introducing a global Flight Policy we can decrease costs for business travels for our customers and for our employees. As most global companies we are already reducing the number of business trips by choosing video and Webex conferencing, saving both time and the Environment.

**Cost to realize opportunity****Comment**

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**Identifier**

Opp4

**Where in the value chain does the opportunity occur?**

Direct operations

**Opportunity type**

Products and services

**Primary climate-related opportunity driver**

Development and/or expansion of low emission goods and services

**Type of financial impact**

Increased revenue through demand for lower emissions products and services

**Company-specific description**

It is also a business opportunity for our organisation to perform research on and develop more energy efficient products as there will be a growing demand from our customers from such products.

**Time horizon**

Medium-term

**Likelihood**

Likely

**Magnitude of impact**

Medium

**Are you able to provide a potential financial impact figure?**

No, we do not have this figure

**Potential financial impact figure (currency)**

&lt;Not Applicable&gt;

**Potential financial impact figure – minimum (currency)**

&lt;Not Applicable&gt;

**Potential financial impact figure – maximum (currency)**

&lt;Not Applicable&gt;

**Explanation of financial impact figure****Strategy to realize opportunity**

We are budgeting for R&D in energy-efficiency, and there are already several engineering projects ongoing with the aim of reducing the CO2 emissions from the use of our products.

**Cost to realize opportunity****Comment****C2.5****(C2.5) Describe where and how the identified risks and opportunities have impacted your business.**

	Impact	Description
Products and services	Impacted for some suppliers, facilities, or product lines	
Supply chain and/or value chain	Impacted for some suppliers, facilities, or product lines	
Adaptation and mitigation activities	Impacted for some suppliers, facilities, or product lines	
Investment in R&D	Impacted for some suppliers, facilities, or product lines	
Operations	Impacted for some suppliers, facilities, or product lines	
Other, please specify	Not evaluated	

**C2.6****(C2.6) Describe where and how the identified risks and opportunities have been factored into your financial planning process.**

	Relevance	Description
Revenues	Impacted for some suppliers, facilities, or product lines	
Operating costs	Impacted for some suppliers, facilities, or product lines	
Capital expenditures / capital allocation	Not yet impacted	
Acquisitions and divestments	Not yet impacted	
Access to capital	Not evaluated	
Assets	Impacted for some suppliers, facilities, or product lines	
Liabilities	Not evaluated	
Other	Not evaluated	

**C3. Business Strategy****C3.1**

**(C3.1) Are climate-related issues integrated into your business strategy?**

Yes

C3.1a

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**(C3.1a) Does your organization use climate-related scenario analysis to inform your business strategy?**

No, but we anticipate doing so in the next two years

C3.1c

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**(C3.1c) Explain how climate-related issues are integrated into your business objectives and strategy.**

Results from risk and opportunity management influence Elekta's strategy and targets related to environment and climate change are incorporated into the business strategy. Global targets are broken down to local targets where applicable. Elekta has maintained an approach to work with environmental management systems in alignment with the ISO 14001 standard, and for certified sites, emissions reduction targets are established. The strategy is communicated internally among various levels and functions, i.e. through environmental education programs and intranet. Elekta's environmental responsibility is based on the group's Environmental Policy. It described how each employee should work to limit the operation's environmental impact.

Climate change aspects, such as energy consumption and emissions, have influenced on Elekta's strategy. Providing energy efficient products and solutions to help customers fulfil their own energy targets is key for product development and embedded in the design process.

C3.1g

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**(C3.1g) Why does your organization not use climate-related scenario analysis to inform your business strategy?**

We are investigating how to implement climate-related scenario analysis into our strategy and target setting process to ensure this is fully integrated and aligned to our ways of working.

C4. Targets and performance

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C4.1

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**(C4.1) Did you have an emissions target that was active in the reporting year?**

Absolute target

C4.1a

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**(C4.1a) Provide details of your absolute emissions target(s) and progress made against those targets.**

**Target reference number**

Abs 1

**Scope**

Scope 2 (market-based)

**% emissions in Scope**

100

**Targeted % reduction from base year**

90

**Base year**

2018

**Start year**

2019

**Base year emissions covered by target (metric tons CO2e)**

2938.74

**Target year**

2021

**Is this a science-based target?**

No, but we anticipate setting one in the next 2 years

**% of target achieved**

60

**Target status**

Underway

**Please explain**

Abs1 target for 90% of consumed electricity originating from renewable sources by 2021 compared with base year. 2018 (FY 2018/19) has witnessed an absolute decrease of 50% scope 2 emissions compared with base year 2017. Improved access to energy invoices has ensured calculations are now based on supplier specific mix as opposed to a reliance on grid based averages in accordance with the recommendations made by the GHG Protocol. In doing so, Elekta sites in Sweden and Netherlands are now completely renewable. Contractual negotiations remain on-going at Elekta site United Kingdom with energy provider for transfer to completely renewable. Predicted completion time for this contractual transfer Summer 2019.

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**C4.2**

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**(C4.2) Provide details of other key climate-related targets not already reported in question C4.1/a/b.**

**C4.3**

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**(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.**

Yes

**C4.3a**

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**(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.**

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)
Under investigation	0	0
To be implemented*	4	1093
Implementation commenced*	2	0
Implemented*	3	777176
Not to be implemented	2	0

## C4.3b

**(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.**

**Initiative type**

Energy efficiency: Building services

**Description of initiative**

Other, please specify (Reduce agreed supply capacity (ASC))

**Estimated annual CO2e savings (metric tonnes CO2e)**

0

**Scope**

Scope 2 (market-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

45829

**Investment required (unit currency – as specified in C0.4)**

0

**Payback period**

No payback

**Estimated lifetime of the initiative**

Ongoing

**Comment**

The ASC charge applied by network operator was reviewed, indicating the organisation is disbursing above supply capacity. Gain sharing initiatives will continue to be promoted in accordance with long term plans to ensure on-going cost saving is realised.

**Initiative type**

Process emissions reductions

**Description of initiative**

Changes in operations

**Estimated annual CO2e savings (metric tonnes CO2e)**

373022

**Scope**

Scope 3

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

352890

**Investment required (unit currency – as specified in C0.4)**

0

**Payback period**

1-3 years

**Estimated lifetime of the initiative**

3-5 years

**Comment**

This cost saving project was focused on undertaking the sourcing of mechanical components from APAC to EEA. This has resulted in an indirect transportation and logistic tCO2e saving for the lifetime of the manufacturing and supply contract in place with supplier.

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**Initiative type**

Process emissions reductions

**Description of initiative**

Product design

**Estimated annual CO2e savings (metric tonnes CO2e)**

403776

**Scope**

Scope 3

**Voluntary/Mandatory**

Mandatory

**Annual monetary savings (unit currency – as specified in C0.4)**

**Investment required (unit currency – as specified in C0.4)**

**Payback period**

1-3 years

**Estimated lifetime of the initiative**

Ongoing

**Comment**

Qualification and production phase-in of new water chiller in response to regulatory pressure (Eco-design directive)

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C4.3c

**(C4.3c) What methods do you use to drive investment in emissions reduction activities?**

Method	Comment
Compliance with regulatory requirements/standards	Compliance with our legal obligations under both EU - and national regulations, e.g., Eco-design Directive (2009/125/EC), IEC 60601-1-9, Energy Efficiency Directive (2012/27/EU), UK ESOS and other EU national requirements
Dedicated budget for low-carbon product R&D	R&D drives the application of environmentally conscious design principles during the product development lifecycle, actively addressing opportunities for low carbon exploration and implementation, e.g., material selection, modular design, circular economy, etc.
Dedicated budget for energy efficiency	At selected sites, particularly those devoted to manufacturing operations, projects are funded locally to improve energy efficiency and performance, e.g., contract negotiations with third party energy provider concerning 100% transfer to renewable energy.
Dedicated budget for other emissions reduction activities	Dedicated budget is made available locally to optimise energy efficiency and transfer to renewable energy sources, all projects are evaluated based on tCO2e payback compared to upfront investment cost.

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C4.5

**(C4.5) Do you classify any of your existing goods and/or services as low-carbon products or do they enable a third party to avoid GHG emissions?**

Yes

## C4.5a

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**(C4.5a) Provide details of your products and/or services that you classify as low-carbon products or that enable a third party to avoid GHG emissions.**

**Level of aggregation**

Group of products

**Description of product/Group of products**

Elekta offers high precision healthcare solutions for the treatment of cancer. The Elekta Linac portfolio business specialises in the delivery of external beam radiotherapy cancer treatment solutions. Innovative eco-design methodologies are frequently adopted leading to continuous modelling, testing and implementation of technological solutions to ensure customer (e.g., hospitals, treatment centres, clinics) avoid emissions and lower energy operating costs, thus, enabling customers to meet organisational environmental objectives. Environmental performance is achieved by way of reducing environmental impact during the product life cycle, e.g., intelligent material selection and reduction of unnecessary mass, minimising equipment operation temperature and installing power saving design features to reduce energy budget, adopting system design and modelling techniques such as ray tracing and Monte Carlo. Real-time monitoring of machine performance and resolving technical issues leading to machine down-time remotely (IntelliMax®) is also a key factor.

**Are these low-carbon product(s) or do they enable avoided emissions?**

Avoided emissions

**Taxonomy, project or methodology used to classify product(s) as low-carbon or to calculate avoided emissions**

Other, please specify (Comparison of product to competitor)

**% revenue from low carbon product(s) in the reporting year**

**Comment**

When compared to comparable products available on the market it has been found Elekta linear accelerators consume approximately 30% less energy. Calculations are based on Elekta in-house methodology taking into consideration average workday machine usage, patient treatment patterns, and power status.

---

## C5. Emissions methodology

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### C5.1

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**(C5.1) Provide your base year and base year emissions (Scopes 1 and 2).**

**Scope 1**

**Base year start**

May 1 2016

**Base year end**

April 30 2017

**Base year emissions (metric tons CO2e)**

0

**Comment**

Elekta doesn't have any emissions in Scope 1.

**Scope 2 (location-based)**

**Base year start**

May 1 2017

**Base year end**

April 30 2018

**Base year emissions (metric tons CO2e)**

2938

**Comment**

Previous year, emissions in some key locations such as China was estimated based on supplier spend. Because of new engagement with utility suppliers we are now able to report more accurate figures, which partially explains the steep decline in emissions.

**Scope 2 (market-based)**

**Base year start**

May 1 2017

**Base year end**

April 30 2018

**Base year emissions (metric tons CO2e)**

1526

**Comment**

Because of recent engagement with utility suppliers in offices, Elekta has now managed to include supplier specific market-based emissions figures that were absent last year, which is why this year, with more detailed and accurate figures, sets the baseline.

**C5.2**

---

**(C5.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate Scope 1 and Scope 2 emissions.**

The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)

**C6. Emissions data**

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**C6.1**

---

**(C6.1) What were your organization's gross global Scope 1 emissions in metric tons CO2e?**

**Reporting year**

**Gross global Scope 1 emissions (metric tons CO2e)**

0

**Start date**

May 1 2018

**End date**

April 30 2019

**Comment**

Elekta does not have Scope 1 emissions

**C6.2**

---

**(C6.2) Describe your organization's approach to reporting Scope 2 emissions.**

**Row 1**

**Scope 2, location-based**

We are reporting a Scope 2, location-based figure

**Scope 2, market-based**

We are reporting a Scope 2, market-based figure

**Comment**

This year we have managed to obtain location based metrics.

**C6.3**

---

**(C6.3) What were your organization's gross global Scope 2 emissions in metric tons CO2e?**

**Reporting year**

**Scope 2, location-based**

1510

**Scope 2, market-based (if applicable)**

1155

**Start date**

May 1 2018

**End date**

April 30 2019

**Comment**

Previous year, emissions in some key locations such as China was estimated based on supplier spend. Because of new engagement with utility suppliers we are now able to report more accurate figures, which partially explains the steep decline in emissions. It has also enabled us to report on market-based emissions as well.

**C6.4**

---

**(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?**

No

**(C6.5) Account for your organization's Scope 3 emissions, disclosing and explaining any exclusions.****Purchased goods and services****Evaluation status**

Relevant, calculated

**Metric tonnes CO2e**

344889

**Emissions calculation methodology**

The calculations were made by applying a so called "Spend-based method " as prescribed by the GHG Protocol, when more accurate data is not available. Emissions were calculated by mapping each category of purchased goods and services to an environmentally extended input-output analysis (EEIO).

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Explanation**

The overall emissions from purchased goods has increased by nearly 8%, but when accounting for an increase in procurement spending the emissions are actually slightly lower by 0.3% compared to last year.

**Capital goods****Evaluation status**

Not relevant, explanation provided

**Metric tonnes CO2e**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Explanation**

With our selected boundaries and consolidation approach, emissions from capital goods are now reported in scope 2. Our capital goods mainly consists of a few machines used in the assembly process and since they do not operate 24/7 we expect that the emissions from the energy used to those machines are not significant. We are looking into improve reporting (separate and report in scope 3) on capital goods energy consumption going forward.

**Fuel-and-energy-related activities (not included in Scope 1 or 2)****Evaluation status**

Not relevant, explanation provided

**Metric tonnes CO2e**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Explanation**

With our selected boundaries and consolidation approach, these emissions are reported in scope 2.

## Upstream transportation and distribution

### Evaluation status

Relevant, calculated

### Metric tonnes CO<sub>2</sub>e

0

### Emissions calculation methodology

Elekta uses the same transportation suppliers for upstream and downstream, and these have not been able to separate the emissions Elekta account for downstream versus upstream. As a consequence some of the down-stream figures ought to be moved to the upstream section. However, we currently don't know how large that figure is. We are looking into ways to improve calculations for these emissions and going forward aim to report on downstream and upstream transportation emissions separately.

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### Explanation

Elekta uses the same transportation suppliers for upstream and downstream, and these have not been able to separate the emissions Elekta account for downstream versus upstream. As a consequence some of the down-stream figures ought to be moved to the upstream section. However, we currently don't know how large that figure is. We are looking into ways to improve calculations for these emissions and going forward aim to report on downstream and upstream transportation emissions separately.

## Waste generated in operations

### Evaluation status

Not relevant, explanation provided

### Metric tonnes CO<sub>2</sub>e

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Explanation

We calculate waste generated in operations to be a very small part (<5%) of our overall footprint.

## Business travel

### Evaluation status

Relevant, calculated

### Metric tonnes CO<sub>2</sub>e

18890

### Emissions calculation methodology

Most emissions in this category was supplied directly by the travel agencies.

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

100

### Explanation

The total amount of measured GHG has increased by 87% since last year and the reason for that is that this year we have been able to obtain data and calculate the emissions from all of our offices (including e.g. big offices in North America, Poland, Germany) as well as all our business units (such as Austria, India, France, New Zealand and Australia etc., see Section C0.3 for complete list). When adjusting the emissions by number of employees, e.g. kg CO<sub>2</sub> from travel per employee, the number is only 12% higher.

## Employee commuting

### Evaluation status

Relevant, calculated

### Metric tonnes CO<sub>2</sub>e

463583

### Emissions calculation methodology

The calculations are based on average commuting figures provided by the World Bank and OECD, for nations where Elekta have operations. The calculations can be improved and made more specific in the future by for example commuting surveys.

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### Explanation

Last year we accidentally reported a figure of 1 413 178 metric tonnes CO<sub>2</sub> emissions for employee commuting, but the actual calculation of these emissions were only 413 178 metric tonnes for last year. We used the same calculation method last year. The reported increase this year can be explained by the fact that our total number of employees has increased.

## Upstream leased assets

### Evaluation status

Not relevant, explanation provided

### Metric tonnes CO<sub>2</sub>e

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Explanation

Elekta does not lease any GHG emitting assets.

## Downstream transportation and distribution

### Evaluation status

Relevant, calculated

### Metric tonnes CO<sub>2</sub>e

37497

### Emissions calculation methodology

Most emissions in this category was supplied directly by the transportation supplier. For the remaining part, calculations were made by applying a so called "Spend-based method " as prescribed by the GHG Protocol. Emissions were calculated by mapping each category of purchased goods and services to an environmentally extended input-output analysis (EEIO).

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

90

### Explanation

Unlike last year, this year's data is mostly based on (more accurate) supplier provided emissions, instead of GHG calculations based on a spend-based estimation. The emissions from transportation has increased by 1%, but when adjusting for emissions per money spent, the emissions have actually decreased by 6.5%. Such considerations are essential since Elekta's total sales during the reporting year increased by 10 %.

## Processing of sold products

### Evaluation status

Not relevant, explanation provided

### Metric tonnes CO2e

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Explanation

Not applicable to our type of business.

## Use of sold products

### Evaluation status

Relevant, not yet calculated

### Metric tonnes CO2e

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Explanation

Elektro is currently engaging in heavy R&D to improve the energy efficiency of our products. This also means that we expect to be able to report data in this scope by next year.

## End of life treatment of sold products

### Evaluation status

Relevant, not yet calculated

### Metric tonnes CO2e

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Explanation

This would require us to survey our customers and model end-of-life treatment for all of the markets that we are active. At the moment we simply do not have that data.

## Downstream leased assets

### Evaluation status

Not evaluated

### Metric tonnes CO2e

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Explanation

Elektro does not lease any GHG-emitting assets.

## Franchises

### Evaluation status

Not evaluated

### Metric tonnes CO2e

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Explanation

We do not have any franchises.

## Investments

### Evaluation status

Not relevant, explanation provided

### Metric tonnes CO2e

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Explanation

Elekta has not made any investments.

## Other (upstream)

### Evaluation status

Not relevant, explanation provided

### Metric tonnes CO2e

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Explanation

As far as we have investigated, we have not identified any other upstream emissions that Elekta could report on (e.g. we do not run any clinics, hospitals etc.).

## Other (downstream)

### Evaluation status

Not relevant, explanation provided

### Metric tonnes CO2e

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Explanation

As far as we have investigated, we have not identified any other downstream emissions that Elekta could report on.

## C6.7

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**(C6.7) Are carbon dioxide emissions from biologically sequestered carbon relevant to your organization?**

No

## C6.10

---

**(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO<sub>2</sub>e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.**

**Intensity figure**

1.998e-7

**Metric numerator (Gross global combined Scope 1 and 2 emissions)**

2264

**Metric denominator**

unit total revenue

**Metric denominator: Unit total**

11333000000

**Scope 2 figure used**

Location-based

**% change from previous year**

27

**Direction of change**

Decreased

**Reason for change**

Evidence suggests the energy suppliers are providing superior sustainable and renewable source of energy greater than the grid average. This marked decrease compared to 2017 is also attributable to the improved availability of energy bills and invoices obtained from major manufacturing sites Netherlands, Sweden, China and United Kingdom, sites which constitute a majority of energy consumption.

---

**Intensity figure**

0.559151358

**Metric numerator (Gross global combined Scope 1 and 2 emissions)**

2264

**Metric denominator**

Other, please specify (Number of employees)

**Metric denominator: Unit total**

4050

**Scope 2 figure used**

Location-based

**% change from previous year**

29

**Direction of change**

Decreased

**Reason for change**

Evidence suggests the energy suppliers are providing superior sustainable and renewable source of energy greater than the grid average. This marked decrease compared to 2017 is also attributable to the improved availability of energy bills and invoices obtained from major manufacturing sites Netherlands, Sweden, China and United Kingdom, sites which constitute a majority of energy consumption.

## C7. Emissions breakdowns

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### C7.1

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**(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?**

No

### C7.2

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**(C7.2) Break down your total gross global Scope 1 emissions by country/region.**

Country/Region	Scope 1 emissions (metric tons CO2e)
Europe <i>We do not have any emissions in scope 1</i>	0
Asia, Australasia	0
North America	0

### C7.3

---

**(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.**

By business division

### C7.3a

---

**(C7.3a) Break down your total gross global Scope 1 emissions by business division.**

Business division	Scope 1 emissions (metric ton CO2e)
451 Elekta Instrument (Shanghai) Ltd	0
200 Elekta Ltd	0
300 Elekta Inc	0
345 Elekta Ltd.	0
100 Elekta Instrument AB	0
735 Elekta BV, Netherlands	0

### C7.5

---

**(C7.5) Break down your total gross global Scope 2 emissions by country/region.**

Country/Region	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)	Purchased and consumed electricity, heat, steam or cooling (MWh)	Purchased and consumed low-carbon electricity, heat, steam or cooling accounted in market-based approach (MWh)
Sweden	6.6	0	554	554
United Kingdom of Great Britain and Northern Ireland	474	208	1769	0
Canada	195	44	245	0
Netherlands	7	0	647	647
China	1510	1155	1536	0
United States of America	195	117	215	0

**C7.6**

**(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.**

By business division

**C7.6a**

**(C7.6a) Break down your total gross global Scope 2 emissions by business division.**

Business division	Scope 2, location-based emissions (metric tons CO2e)	Scope 2, market-based emissions (metric tons CO2e)
451 Elekta Instrument (Shanghai) Ltd	1510	1155
200 Elekta Ltd	474	208
300 Elekta Inc	195	117
345 Elekta Ltd.	69	44
100 Elekta Instrument AB	6	0
735 Elekta BV, Netherlands	7	0

**C7.9**

**(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?**

Decreased

**C7.9a**

**(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined) and for each of them specify how your emissions compare to the previous year.**

	Change in emissions (metric tons CO2e)	Direction of change	Emissions value (percentage)	Please explain calculation
Change in renewable energy consumption	674	Decreased	22	Change to renewable contracts at key locations
Other emissions reduction activities	0	No change	0	Not applicable
Divestment	0	No change	0	Not applicable
Acquisitions	0	No change	0	Not applicable
Mergers	0	No change	0	Not applicable
Change in output	0	No change	0	Not applicable
Change in methodology	0	No change	0	
Change in boundary	0	No change	0	Not applicable
Change in physical operating conditions	0	No change	0	Not applicable
Unidentified	0	No change	0	Not applicable
Other	0	No change	0	Not applicable

## C7.9b

**(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?**

Location-based

## C8. Energy

### C8.1

**(C8.1) What percentage of your total operational spend in the reporting year was on energy?**

More than 0% but less than or equal to 5%

### C8.2

**(C8.2) Select which energy-related activities your organization has undertaken.**

	Indicate whether your organization undertakes this energy-related activity
Consumption of fuel (excluding feedstocks)	No
Consumption of purchased or acquired electricity	Yes
Consumption of purchased or acquired heat	Yes
Consumption of purchased or acquired steam	Yes
Consumption of purchased or acquired cooling	Yes
Generation of electricity, heat, steam, or cooling	No

### C8.2a

**(C8.2a) Report your organization's energy consumption totals (excluding feedstocks) in MWh.**

	Heating value	MWh from renewable sources	MWh from non-renewable sources	Total MWh
Consumption of fuel (excluding feedstock)	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>
Consumption of purchased or acquired electricity	<Not Applicable>	2099	2868	4968
Consumption of purchased or acquired heat	<Not Applicable>			
Consumption of purchased or acquired steam	<Not Applicable>			
Consumption of purchased or acquired cooling	<Not Applicable>			
Consumption of self-generated non-fuel renewable energy	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>
Total energy consumption	<Not Applicable>			

**C8.2f**

**(C8.2f) Provide details on the electricity, heat, steam and/or cooling amounts that were accounted for at a low-carbon emission factor in the market-based Scope 2 figure reported in C6.3.**

**Basis for applying a low-carbon emission factor**

Energy attribute certificates, Guarantees of Origin

**Low-carbon technology type**

Wind  
Hydropower

**Region of consumption of low-carbon electricity, heat, steam or cooling**

Europe

**MWh consumed associated with low-carbon electricity, heat, steam or cooling**

554

**Emission factor (in units of metric tons CO2e per MWh)**

0

**Comment**

Our Swedish office buys certified renewable energy, mainly from hydropower.

**Basis for applying a low-carbon emission factor**

Energy attribute certificates, Guarantees of Origin

**Low-carbon technology type**

Solar PV  
Wind  
Hydropower

**Region of consumption of low-carbon electricity, heat, steam or cooling**

Europe

**MWh consumed associated with low-carbon electricity, heat, steam or cooling**

647

**Emission factor (in units of metric tons CO2e per MWh)**

0

**Comment**

Our office in the Netherlands buys certified renewable energy

## C9. Additional metrics

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### C9.1

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**(C9.1) Provide any additional climate-related metrics relevant to your business.**

**Description**

Energy usage

**Metric value**

1.22

**Metric numerator**

Electricity (MWh)

**Metric denominator (intensity metric only)**

Number of employees

**% change from previous year**

31

**Direction of change**

Decreased

**Please explain**

This marked decrease compared to 2017 is also attributable to the improved availability of energy bills and invoices obtained from major manufacturing sites Netherlands, Sweden, China and United Kingdom, sites which constitute a majority of energy consumption.

---

## C10. Verification

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### C10.1

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**(C10.1) Indicate the verification/assurance status that applies to your reported emissions.**

	Verification/assurance status
Scope 1	No emissions data provided
Scope 2 (location-based or market-based)	No third-party verification or assurance
Scope 3	No third-party verification or assurance

### C10.2

---

**(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5?**

No, we do not verify any other climate-related information reported in our CDP disclosure

## C11. Carbon pricing

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## C11.1

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**(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?**

No, and we do not anticipate being regulated in the next three years

## C11.2

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**(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period?**

No

## C11.3

---

**(C11.3) Does your organization use an internal price on carbon?**

No, and we do not currently anticipate doing so in the next two years

## C12. Engagement

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### C12.1

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**(C12.1) Do you engage with your value chain on climate-related issues?**

Yes, our suppliers

### C12.1a

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**(C12.1a) Provide details of your climate-related supplier engagement strategy.**

**Type of engagement**

Compliance & onboarding

**Details of engagement**

Code of conduct featuring climate change KPIs

**% of suppliers by number**

10

**% total procurement spend (direct and indirect)**

90

**% Scope 3 emissions as reported in C6.5**

80

**Rationale for the coverage of your engagement**

The Elekta Supplier Code of Conduct (ESCoC) was launched in June 2018 under the remit of the Sustainable Sourcing Program. Sustainable Sourcing and Environmental Focus has been identified by the Elekta corporate strategy as one of four primary focus areas. The ESCoC is approved by the Elekta CEO and Executive Management and clearly outlines Elekta expectations in Human Rights, Business Ethics, Material Compliance and Environmental Protection in accordance with all major international conventions and principles (e.g., ILO, UN, OECD, global regulation), and is available on the Elekta website for public viewing. The ESCoC provides a baseline standard we expect all Tier 1 strategic supplier to adhere to regardless of market, local and national jurisdiction and legislation. Whilst the ESCoC is applied through contractual agreement for all suppliers during the normative contractual review and update procedure, Tier 1 strategic suppliers (which account for approximately 90% total direct material global procurement spend) are expected to enrol on the Sustainable Sourcing Program by completing the Elekta onboarding questionnaire. All received responses undergo enhanced scoring and risk assessment to determine the appropriate level of due diligence. High risk factors, particularly those suppliers from an environmental perspective adopting resource heavy or process oriented manufacturing methods are flagged for further due diligence and follow up. The Sustainable Sourcing Program is adopting a phased approach for the enrolment of suppliers with 100% enrolment targeted for completion, 2021. The program ensures we understand supplier behaviours and principles which embody their business, we measure the fundamental capabilities of global partners, and perform targeted improvements focused on environmental advancement.

**Impact of engagement, including measures of success**

The Elekta Annual Report discloses the specific elements of the Elekta Sustainable Sourcing Program including plans for advancing the program during the next two years. During 2018 / 19 70% of strategic suppliers (e.g., Phase 1) have enrolled for onboarding assessment and are in the process of approval and risk assessment. The approval process follows a defined work flow as detailed in the Annual Report 2018 / 19, page 40. On-site audits and further desktop assessments are planned for completion during 2019 / 20 in cooperation with our third party auditor.

**Comment**

As the Sustainable Sourcing Program progresses through the respective phases, measurement of success and expectations relating to supplier engagement will be continuously reviewed to ensure those tactical suppliers (e.g., Phase 2) are supported in a manner that will add value and comply with the expectations of the ESCoC. This flexible approach is of particular importance with this level and business maturity of supplier.

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**C12.3**

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**(C12.3) Do you engage in activities that could either directly or indirectly influence public policy on climate-related issues through any of the following?**

Trade associations

**C12.3b**

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**(C12.3b) Are you on the board of any trade associations or do you provide funding beyond membership?**

Yes

## C12.3c

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**(C12.3c) Enter the details of those trade associations that are likely to take a position on climate change legislation.**

**Trade association**

European Coordination Committee of the Radiological, Electromedical and Healthcare IT Industry (COCIR)

**Is your position on climate change consistent with theirs?**

Consistent

**Please explain the trade association's position**

COCIR continuously supports the concept of medical device refurbishment, remanufacturing and recycle (RRR). The advent of related environmental regulation, such as RoHS and REACH whilst proclaim to harmonise efforts to legally enforce the banning and market control of specific hazardous substances potentially present in parts and components of radiotherapy equipment, do not sufficiently address the RRR approach. This creates difficulty for companies such as Elekta to proceed with such initiatives (e.g., Circular economy, self regulation).

**How have you influenced, or are you attempting to influence their position?**

Elekta along with COCIR partners are participating in the early stage of engagement to ensure any modified legislation takes into consideration the opinion and position of radiotherapy equipment manufacturers in order to secure a sound balance between compliance obligations and sustainable business innovation. This includes actions to look into supporting efforts to recycle large scale fixed installed equipment, such as radiotherapy machines.

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## C12.3f

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**(C12.3f) What processes do you have in place to ensure that all of your direct and indirect activities that influence policy are consistent with your overall climate change strategy?**

Elekta engagement with trade associations is the responsibility of Director of Public Affairs, who reviews membership schemes with appropriate subject matter experts in accordance with the vision of Elekta.

## C12.4

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**(C12.4) Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).**

**Publication**

Other, please specify (Elekta's annual report for FY 2018/19.)

**Status**

Complete

**Attach the document**

elekta-annual-report-19-en.pdf

**Page/Section reference**

Pp. 29-32 and 39-41

**Content elements**

Governance

Strategy

Risks & opportunities

Emission targets

Other metrics

**Comment**

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## C14. Signoff

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### C-FI

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**(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.**

In calculating our emissions to prepare this report we have consulted with Normative, which have helped us calculate as accurate and precise data on our emissions as possible.

### C14.1

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**(C14.1) Provide details for the person that has signed off (approved) your CDP climate change response.**

	Job title	Corresponding job category
Row 1	Corporate Responsibility Manager	Chief Sustainability Officer (CSO)

## Submit your response

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**In which language are you submitting your response?**

English

**Please confirm how your response should be handled by CDP**

	Public or Non-Public Submission	I am submitting to
I am submitting my response	Public	Investors

**Please confirm below**

I have read and accept the applicable Terms